

ANNUAL REPORT 2019

For the Year Ended March 31, 2019



Profile

NOHMI BOSAI LTD., established in 1944 and listed on the First Section of the Tokyo Stock Exchange in 1991, is a leading Japanese manufacturer of fire alarm and fire extinguishing systems. In fiscal 2019, ended March 31, 2019, the Company realized consolidated net sales of ¥106.8 billion. NOHMI BOSAI is responsible for the development, marketing, installation and maintenance of a wide variety of state-of-the-art fire protection systems. In addition to our strong domestic presence, we are also active in China, other parts of Asia and the United States.

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Cautionary Statement with Respect to Forward-Looking Statements

Statements made in this annual report with respect to NOHMI BOSAI's plans, strategies and beliefs, and other statements that are not historical facts are forward-looking statements about the future performance of NOHMI BOSAI, which are based on management's assumptions and beliefs in light of the information currently available to it, and involve risks and uncertainties. Potential risks and uncertainties include, without limitation, general economic conditions in NOHMI BOSAI's markets, industrial market conditions and NOHMI BOSAI's ability to continue to win acceptance of its products and services, which are offered in highly competitive markets characterized by continual new product introductions, rapid developments in technology and changing customer preferences.

Consolidated Financial Highlights

NOHMI BOSAI LTD. and Subsidiaries
For the years ended March 31, 2017, 2018 and 2019

	Millions of Yen			Percentage Change	Thousands of U.S. Dollars*5
	2017	2018	2019	2019/2018	2019
For the year:					
New orders	¥ 97,947	¥ 109,020	¥ 107,860	(1.1)%	\$ 971,799
Net sales	95,328	105,032	106,775	1.7	962,024
Cost of sales	63,232	69,448	71,927	3.6	648,049
Operating income	10,190	12,882	11,367	(11.8)	102,415
Net income attributable to owners of the parent	6,943	9,136	7,804	(14.6)	70,313
Comprehensive income	7,191	9,661	7,617	(21.2)	68,628
At year-end:					
Total assets	¥ 114,094	¥ 122,618	¥ 128,628	4.9 %	\$1,158,915
Total net assets	75,449	83,684	89,363	6.8	805,145
Backlog of orders	50,983	54,971	56,057	2.0	505,064
Number of employees	2,268	2,388	2,442	2.3	—
Per share (in yen and U.S. dollars):					
Net income*1	¥ 115.13	¥ 151.51	¥ 129.42	(14.6)%	\$ 1.17
Net assets*2	1,226.58	1,362.16	1,457.31	7.0	13.13
Cash dividends*4	24.00	28.50	32.00	12.3	0.29

Notes: *1. Per share amounts are based on the weighted average number of shares outstanding during each period, less treasury stock.

*2. Per share amounts are based on the number of shares outstanding at the end of each period, less treasury stock.

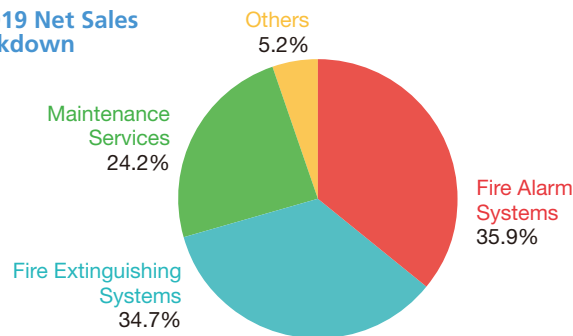
*3. There is no diluted net income per share presented as there are no shares with a potentially dilutive effect.

*4. Cash dividends per share for the year ended March 31, 2017 include a commemorative dividend of ¥2.00 for the 100th anniversary of the Company.

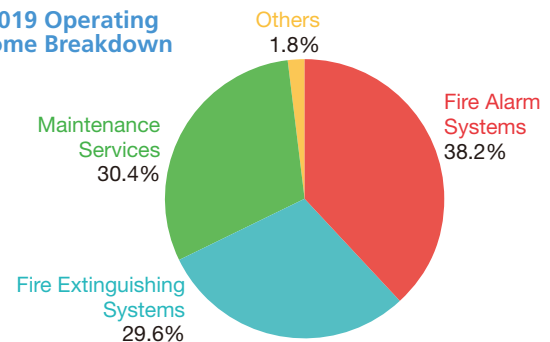
*5. All dollar figures herein refer to U.S. currency unless otherwise specified. The dollar amounts in this report represent the translation of yen, for convenience only, at the rate of ¥110.99=US\$1, the prevailing exchange rate at March 31, 2019.

*6. All amounts are in millions of yen or thousands of U.S. dollars, except number of employees and per share amounts.

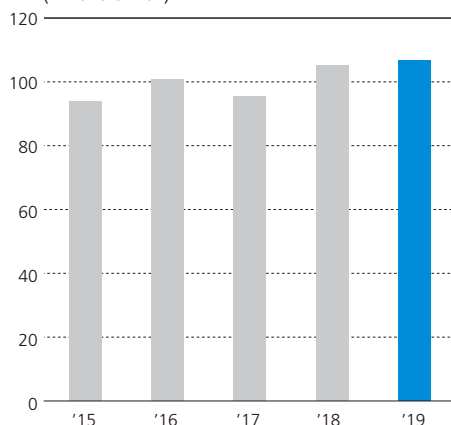
FY2019 Net Sales Breakdown



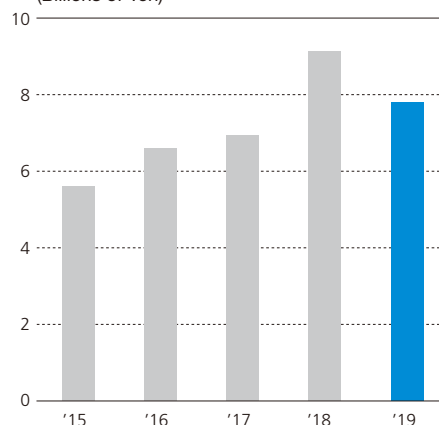
FY2019 Operating Income Breakdown



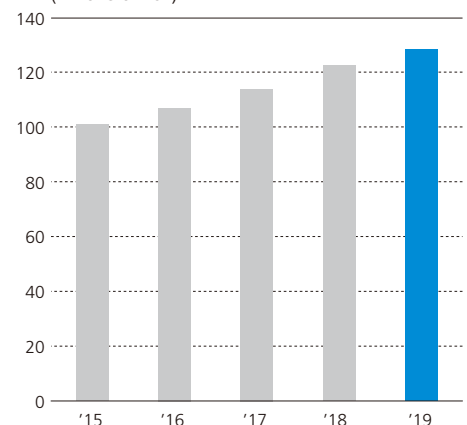
Net Sales
(Billions of Yen)



Net Income Attributable to Owners of the Parent
(Billions of Yen)



Total Assets
(Billions of Yen)



Toward Dramatic Growth Based on Strong “On-site Capabilities”



Tatsunori Ito
President

Operating Environment and Business Results in Fiscal 2019

During fiscal 2019 (ended March 31, 2019), despite concerns about the direction of the global economy due to such factors as the impact of U.S.-China trade frictions, the Japanese economy continued to recover mildly amid improvements in the employment and income environments.

In the domestic fire protection industry, although improvements in corporate earnings came to a standstill, a continued increase in private-sector investments resulted in a strong business environment.

The NOHMI BOSAI Group has formulated a three-year medium-term business plan starting from fiscal 2017 entitled “Project 30—Evolution toward Next-Generation Fire Protection.” Under this plan, we aim to maximize corporate value based on the vision “Evolution toward Next-Generation Fire Protection.”

During fiscal 2019, the medium-term business plan’s final year, we proactively made efforts toward sales expansion. As a result, in fiscal 2019 while new orders decreased 1.1% to ¥107,860 million, net sales increased 1.7% to ¥106,775 million.

At the profit level, due to a concentration of fire extinguishing systems for properties with relatively low profitability, operating income decreased 11.8% to ¥11,367 million, and net income attributable to owners of the parent decreased 14.6% to ¥7,804 million.

By business segment, the Fire Alarm Systems segment posted net sales of ¥38,298 million and operating income of ¥6,912 million, increases of 1.7% and 4.1%, respectively, from the previous year. Both net sales and operating income in the Fire Extinguishing Systems segment decreased 0.8% to ¥37,041 million and 30.0% to ¥5,349 million year-on-year, respectively. Net sales and operating income in the Maintenance Services segment increased 3.8% to ¥25,830 million and 10.0% to ¥5,488 million year-on-year, respectively. Net sales in the Others segment also increased 8.4% to ¥5,606 million, while operating income increased 72.1% to ¥319 million from the previous year.

Initiatives for Transparent Management

The NOHMI BOSAI Group has been undertaking a variety of initiatives to strengthen our corporate governance structure with the aim of maximizing corporate value, ensuring transparency and fairness in corporate management and enabling a quick decision-making process. We emphasize accountability to such key stakeholders as our shareholders and investors by disclosing information in a timely and appropriate manner. Moreover, by building an internal control system, we are carrying out compliance-based management that ensures strict Group-wide adherence to our code of conduct and internal rules and thereby helping to prevent misconduct of any kind.

Shareholder Returns

With regard to the distribution of profits, in addition to placing an emphasis on returning profits to shareholders, we pay dividends based on a comprehensive evaluation of such financial indicators as our payout ratio while considering the need for internal reserves to strengthen our corporate structure in preparation for future business development.

Based on the above policy, for the fiscal year ended March 31, 2019, the Company declared total dividends per share of ¥32.00, a ¥3.50 increase from the previous year. This includes a year-end dividend per share of ¥16.00 and interim dividend of ¥16.00 per share.

For fiscal 2020, we plan to declare annual dividends per share of ¥32.00, which include an interim dividend of ¥16.00 per share and a year-end dividend per share of ¥16.00.

Outlook for Fiscal 2020

Although the Japanese economy is expected to continue a moderate recovery, the trend of trade issues, uncertainties regarding overseas economic conditions, the impact of fluctuations in financial and capital markets and other factors require close attention.

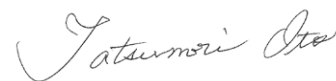
In the fire protection industry, although the strong business environment is expected to continue, concerns about increases in personnel and materials costs continue to persist.

To address these circumstances, the NOHMI BOSAI Group formulated a new three-year medium-term business plan starting from fiscal 2020 called "Project 2021—Build Strong 'On-site Capabilities'." Under the Vision and priority policies below, we will respond quickly to continually evolving safety and security needs and make efforts to achieve dramatic growth. As quantitative targets, we aim to record consolidated net sales of ¥125,000 million and a consolidated operating profit margin of 10% or higher in fiscal 2022.

For fiscal 2020, we are projecting consolidated net sales of ¥114,000 million, operating income of ¥12,000 million and net income attributable to owners of the parent of ¥8,000 million.

In closing, I would like to ask all our stakeholders, including shareholders, for their continued understanding and support in the coming year.

July 2019



Tatsunori Ito
President

Vision

**Toward Dramatic Growth Based on Strong
"On-site Capabilities"**

Priority policies

- (1) Improve human resource capabilities.
- (2) Improve business conceptualization and execution capabilities/improve operational precision and speed.
- (3) Strengthen group management.

Special Feature: Medium-Term Business Plan “Project 2021” (FY2020–FY2022)

Toward Dramatic Growth Based on Strong “On-site Capabilities”

We will respond quickly to continually evolving safety and security needs and make efforts to achieve dramatic growth.

Recognition of external environment

Steadily advancing megatrends

- Technology innovation such as AI/IoT
- Changing demographics that include a shrinking workforce
- Increased complexity of disaster prevention due to climate change and extreme weather
- A shift in national economic powers due to growth in Asia

Uncertain business environment

- Demand fluctuations following the 2020 Olympics
- Increased complexity of responding to fires due to the diversification of building management and usage formats



Expand fields where NOHMI BOSAI can contribute through technology innovation

Vision

Toward Dramatic Growth Based on Strong “On-site Capabilities”

Continue to be pioneers in fire protection fields as a comprehensive fire protection company

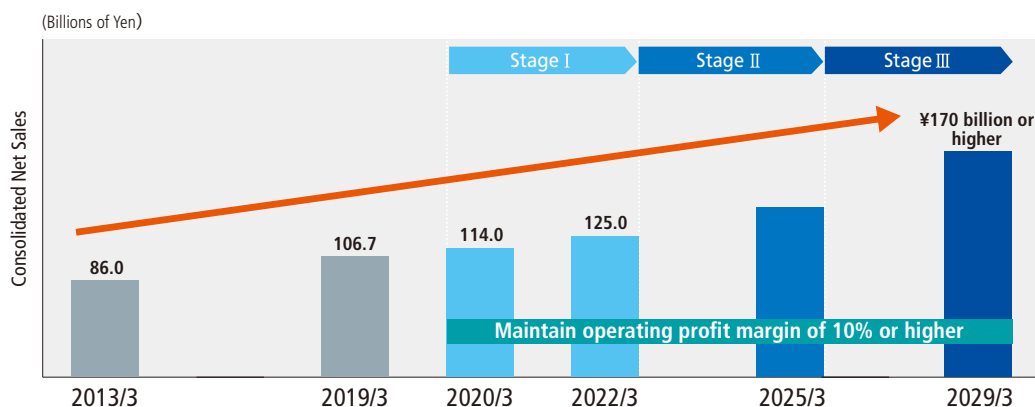
Priority policies of Medium-Term Business Plan

1. Improve human resource capabilities.
2. Improve business conceptualization and execution capabilities/improve operational precision and speed.
3. Strengthen group management.

Create a foundation for even higher stages of growth (investments, new initiatives)

Quantitative targets

Consolidated net sales/Operating profit margin



R&D investment

- Collaborate with related in-house and external bodies and introduce elemental and other technologies (data / technology, AI, IoT...)
 - Promote in-house development of NOHMI BOSAI's core technologies
- ▶▶▶ Toward the development of next-generation new products

Experimental research expenses
As a percentage of consolidated net sales

2.2 billion yen

2.1%

3.0 billion yen

2.4%

5.0 billion yen

3.0%

Specific Strategies

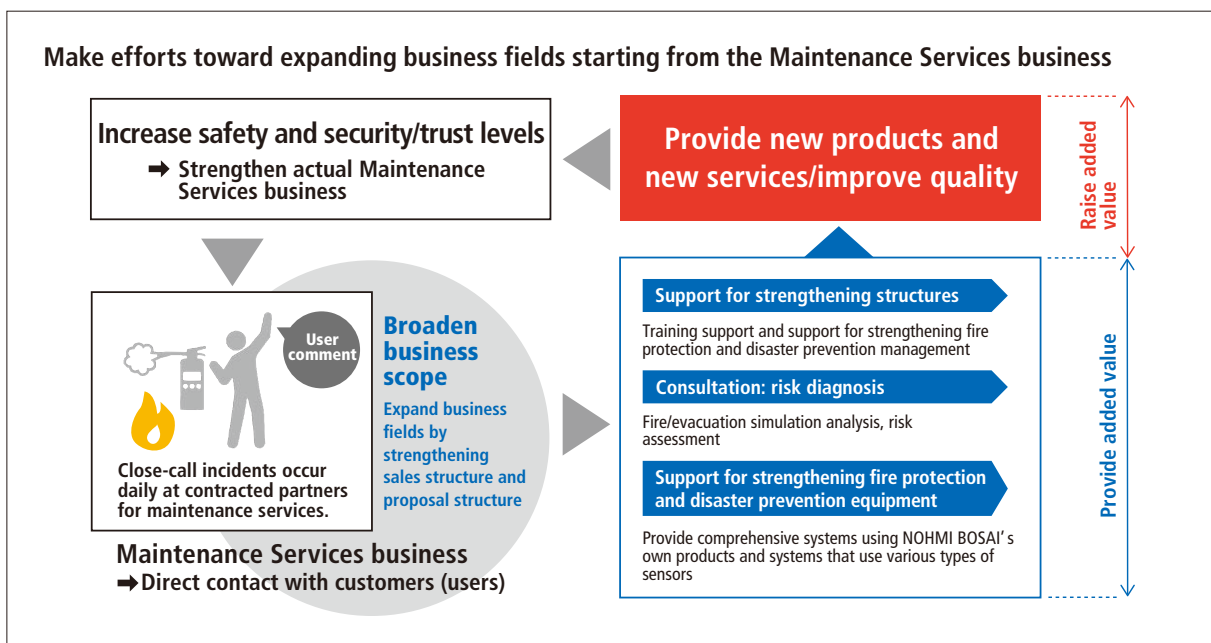
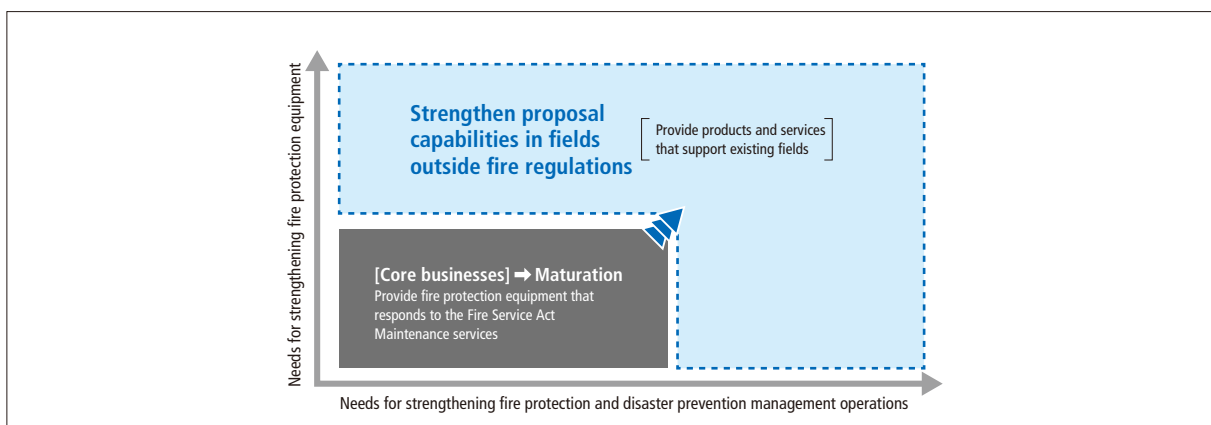
1 Improve human resource capabilities

Dual initiatives

- Enhance training for core businesses (opportunity for re-evaluating workstyles)
 - Find and develop human resources for new businesses* (also use external resources)
- [Example] Cultivate digital technology-related human resources for next-generation disaster prevention

*New businesses targeting peripheral fields where diverse customer needs are developed while engaging in existing businesses

2 Expand business fields



3 Strengthen group management

- Strengthen collaboration among NOHMI BOSAI Group
- [Example] Utilize (previously introduced) management systems that span the entire Group
- Consider and promote M&A aimed at expanding fire protection fields

Fire Alarm Systems

The NOHMI BOSAI Group provides a wide range of fire alarm systems and equipment—including automatic fire alarm systems, environmental monitoring systems, fire doors and smoke control systems—for customers at various locations, ranging from homes to large-scale commercial and industrial facilities. These products are highly acclaimed in the marketplace for integrating cutting-edge technologies as well as for outstanding practicality and safety supported by our stringent quality assurance.

We are also continuing to develop highly reliable products that meet the diverse requirements of today's buildings, as well as fire alarm systems that satisfy overseas standards.

The Year in Review

Net sales in the Fire Alarm Systems segment in fiscal 2019 increased ¥656 million, or 1.7%, from the previous year to ¥38,298 million, accounting for 35.9% of consolidated net sales. Operating income was up ¥272 million, or 4.1%, to ¥6,912 million. New orders increased ¥2,361 million, or 6.2%, to ¥40,468 million.

During the fiscal year under review, net sales and operating income of this segment rose owing to the success of proactive sales activities for both new properties and renovation works that reflected the introduction of new products amid the robust market environment.

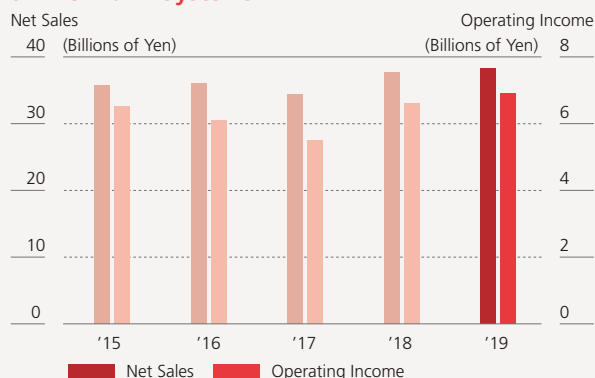


Fire Monitoring Panels in Control Center

Major Products and Services

- Control Panels
- Heat, Smoke and Gas Detectors
- Infrared Ray Flame Detectors
- Air Sampling Type Smoke Detection Systems
- Fire Alarms and Bells
- Smoke Control Systems
- Transmitters
- Auxiliary Equipment

Net Sales/Operating Income of Fire Alarm Systems



Fire Extinguishing Systems

The NOHMI BOSAI Group offers a wide choice of sprinkler systems, foam systems and fire protection equipment for large-scale buildings and facilities, including office buildings, leisure complexes, industrial plants and factories as well as road tunnels. The Group has earned an outstanding reputation, especially for our excellent technologies in the design and installation of fire extinguishing systems for waste incineration facilities, chemical plants and other specialized facilities. We also offer fire-extinguishing systems for small-scale medical facilities and welfare institutions.

We are promoting the development of distinctive products that combine the Group's proprietary technologies as well as products for cultivating new markets that address needs arising from an aging society.

The Year in Review

Net sales in the Fire Extinguishing Systems segment in fiscal 2019 decreased ¥287 million, or 0.8%, from the previous year to ¥37,041 million, accounting for 34.7% of consolidated net sales. Operating income was down ¥2,299 million, or 30.0%, to ¥5,349 million. New orders fell ¥4,925 million, or 12.2%, to ¥35,399 million.

During the fiscal year under review, despite a decrease in revenue from systems used in such special facilities as industrial plants and road tunnels, which was favorable in the previous year, revenue from fire extinguishing systems for general properties such as high-rise buildings increased. As a result, total net sales in this segment declined only slightly. On the other hand, operating income declined due to the overlapping of large-scale properties with relatively low profitability.

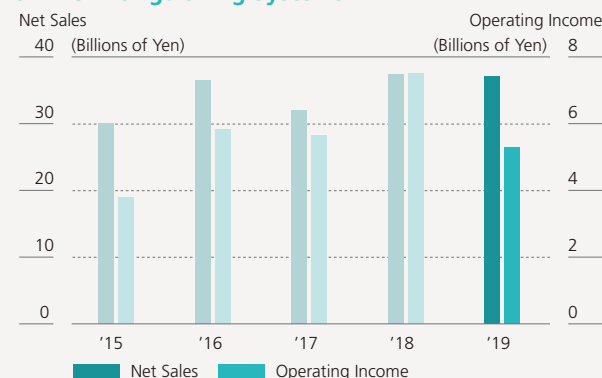


Sprinkler Test

Major Products and Services

- Sprinklers
- Spray Heads and Nozzles
- Fire Extinguishers
- High-Expansion Foam Extinguishing Systems
- Dry Chemical Extinguishing Systems
- Heat and Gas Dispersion Control Systems
- Water Cannons

Net Sales/Operating Income of Fire Extinguishing Systems



Maintenance Services

Along with R&D for creating the best-suited fire protection systems, regular maintenance and inspections are crucial for maintaining the level of quality necessary for these systems to function reliably and ensure optimal performance.

The Maintenance Services segment ensures the highest levels of safety and performance by offering a wide variety of maintenance and inspection services, including round-the-clock telephone support services, as well as repairs. We also offer fire protection consulting services to building owners.

The Year in Review

Net sales in the Maintenance Services segment in fiscal 2019 were up ¥940 million, or 3.8%, from the previous year to ¥25,830 million, representing 24.2% of consolidated net sales. Operating income increased ¥501 million, or 10.0%, to ¥5,488 million. New orders increased ¥980 million, or 3.9%, to ¥26,277 million.

During the fiscal year under review, orders for both maintenance and inspection services and repair/renewal services were steadily accumulated amid a continued robust market environment. As a result, both net sales and operating income of this segment reached record highs.

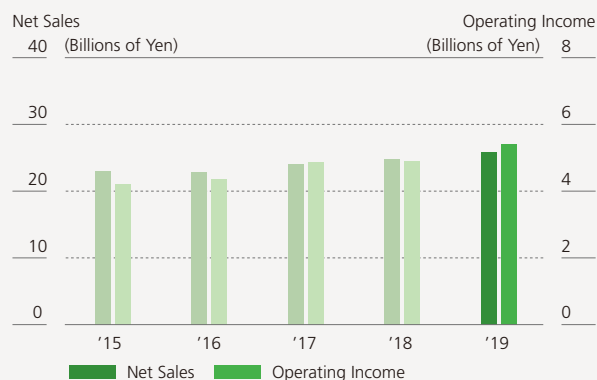


Maintenance and Inspection Services

Major Services

- Maintenance and Inspection Services

Net Sales/Operating Income of Maintenance Services



Others

Others includes the installation and management of parking lot driving lane control systems. We offer driving lane control systems to make driving in parking lots safer and improve the efficiency of parking lot traffic flow and operations. We offer a full range of systems suited for parking lots of various types and sizes.

The Year in Review

Net sales for other businesses in fiscal 2019 increased ¥434 million, or 8.4%, from the previous year to ¥5,606 million, representing 5.2% of consolidated net sales. Operating income was up ¥134 million, or 72.1%, to ¥319 million. New orders increased ¥424 million, or 8.0%, to ¥5,717 million.

During the fiscal year under review, despite a harsh market environment, overall net sales and operating income in this segment increased due to an increase in revenue from parking lot driving lane control systems.

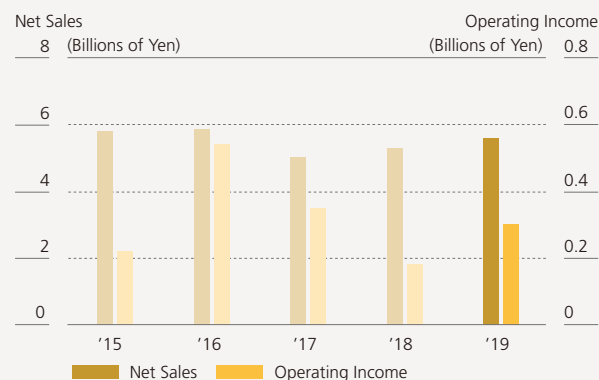


Parking Lot Driving Lane Control Systems

Major Products and Services

- Parking Lot Driving Lane Control Systems
- Parking Lot Maintenance Services

Net Sales/Operating Income of Others



Fundamental Policies

We recognize the importance of enhanced corporate governance to achieve sustainable growth and improve medium-to-long-term corporate value. With this in mind, we implement various measures aimed at ensuring the transparency and fairness of management and making quick management decisions.

In addition, we are committed to disclosing information in a timely and appropriate manner and

Corporate Governance Structure

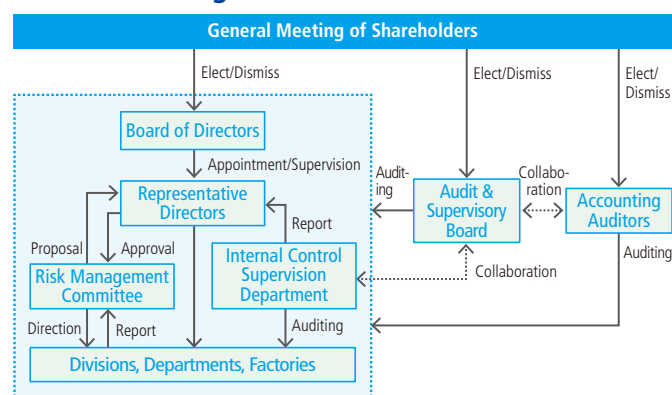
The Company has adopted the Audit & Supervisory Board member system under the Japanese Companies Act. The Board of Directors consists of 19 directors, two of whom are outside directors. Additionally, the President serves as the chairperson of the Board. Under this structure, the Board of Directors makes important management decisions and oversees the execution of business operations with the aims of maximizing corporate value, ensuring transparency and fairness in corporate management and enabling a quick decision-making process.

With regard to the Audit & Supervisory Board, three outside Audit & Supervisory Board members are appointed and the two standing Audit & Supervisory Board members attend important meetings, including those held by the Board of Directors and Board of Managing Directors, and examine all Group companies, monitor the independence of accounting auditors, and discuss matters with and receive reports and explanations from the accounting auditors. They hold meetings of Audit & Supervisory Board members on a regular basis to report and deliberate on these results to reinforce

the Company's auditing functions.

The Internal Control Supervision Department, which is an internal audit department comprised of seven staff members and is independent from other departments, works in collaboration with the Audit & Supervisory Board members and accounting auditors to systematically conduct financial and operational audits of all departments, including Group companies. The Internal Control Supervision Department provides

Management Control Structure



Internal Control System

1. Structure for assuring that the execution of work duties by directors and employees conforms to laws and the Articles of Incorporation
2. Structure for preserving and managing information concerning the execution of work duties by directors
3. Structure for rules and other matters related to risk management for exposure to losses
4. Structure for assuring that the execution of work duties by directors is performed efficiently
5. Structure for assuring the appropriateness of business operations of the corporate group composed of the Company, its parent company and its subsidiaries
6. Structure related to internal audits
7. Guidance concerning employees who, based on requests of Audit & Supervisory Board members, are dispatched to assist Audit & Supervisory Board members with work duties
8. Guidance concerning the independence of employees mentioned in 7 above from directors as well as guidance for assuring that instructions from Audit & Supervisory Board members to employees are effectively executed
9. Structure for reporting by directors and employees of the Company and its Group companies to Audit & Supervisory Board members and another structure for reporting to Audit & Supervisory Board members
10. Structure for assuring that persons who made reports as mentioned in 9 above are not unjustly treated as a result of making such reports
11. Guidance concerning the advance payment of expenses that arise from the execution of duties by Audit & Supervisory Board members, guidance concerning expenses that arise from reimbursement procedures and the execution of such procedures and guidance concerning policies related to the disposal of liabilities
12. Structure for assuring that audits carried out by Audit & Supervisory Board members are performed effectively

emphasizing accountability in order to maintain the relationships of trust with all stakeholders, including our shareholders.

We also undertake compliance-based management that ensures strict Group-wide adherence to our corporate ethics and internal rules to help prevent cases of misconduct.

recommendations for improvements based on the results of these audits and requires departments to regularly report on the status of any recommended improvements. At the same time, the department reports to the President and Audit & Supervisory Board members to help address any problems.

In addition, the Internal Control Supervision Department is tasked with addressing the evaluation and audit of internal controls over financial reporting based on the Japanese Financial Instruments and Exchange Act.

Concerning risk management, we have formulated the Risk Management Regulations and built a management structure. The Risk Management Committee promotes activities to prevent risks from materializing. The director in charge of the CSR Promotion Department serves as the chairperson of the Risk Management Committee and the directors in charge of the Corporate Planning Department, General Affairs Department and the Public Relations Department serve as standing members.

In this manner, we are enhancing our corporate governance by establishing a management control structure and taking measures that include formulating rules for management control and business execution.

Internal Control System

In accordance with the Japanese Companies Act and the Ordinance for Enforcement of the Companies Act, we have established the 12 structures and related matters listed on page 8 to assure that we execute our business in an appropriate manner. Under these structures, the directors and employees act in accordance with our code of conduct and other internal rules, which serve as corporate conduct criteria prescribing the appropriate behavior for each employee. We aim for greater understanding of these behavioral criteria through training and communication to employees. We also gather information from a wide range of sources, including from a legal compliance helpline, while setting up compliance structures and other necessary structures to ensure the reliability of the Group's financial reports.

Directors and Audit & Supervisory Board Members (As of June 26, 2019)

Representative Director and Chairman

Takeshi Hashizume

Representative Director and President

Tatsunori Ito

Senior Managing Directors

Jun Uchiyama

Takeshi Okamura

Managing Directors

Nobuyuki Ichikawa

Hiroshi Takeuchi

Masahiro Hasegawa

Directors

Shin Shiotani[†]

Hiroyuki Fushimi[†]

Tatsuya Izumida

Kensuke Shindo

Takahito Yaguchi

Naoto Sakaguchi

Yasuo Ariga

Yuji Hara

Yuichi Sugiyama

Hisato Miura

Shinya Ikeda

Kazuto Yamamoto

Standing Audit & Supervisory Board Members

Yoshihisa Asakura

Hiroshi Kondo

Audit & Supervisory Board Members

Tojiro Ishii[†]

Kazuo Kondo[†]

Hidehiko Asahi[†]

[†] External

Management's Discussion and Analysis

Performance Analysis

The NOHMI BOSAI Group's consolidated financial statements are prepared in accordance with generally accepted accounting principles in Japan (Japanese GAAP). An analysis of our financial condition and business results for fiscal 2019 is shown below.

With regard to the NOHMI BOSAI Group's business results for the fiscal year under review, we proactively promoted respective key measures of the medium-term business plan during its final year. As a result, the NOHMI BOSAI Group recorded an increase in net sales. On the other hand, operating income decreased due to a concentration of received orders with relatively low profitability. A summary of business results by segment is as follows.

In the Fire Alarm Systems segment, despite lower revenue from product sales, net sales increased ¥656 million, or 1.7%, from the previous year to ¥38,298 million due mainly to an increase in sales from installation work.

In the Fire Extinguishing Systems segment, net sales decreased ¥287 million, or 0.8%, from the previous year to ¥37,041 million. The primary factor for this decrease is that although revenue from fire extinguishing systems for general properties such as high-rise buildings increased, revenue from systems used in special facilities that include industrial plants as well as from systems used in road tunnels decreased.

Net sales in the Maintenance Services segment were up ¥940 million, or 3.8%, from the previous year to ¥25,830 million, due mainly to increases in revenues from both maintenance and inspection services and repair/renewal services.

For other businesses, net sales increased ¥434 million, or 8.4%, from the previous year to ¥5,606 million due to an increase in revenue from parking lot driving lane control systems.

Consequently, consolidated net sales increased ¥1,743 million, or 1.7%, from the previous year to ¥106,775 million. The cost-of-sales ratio rose 1.3 percentage points from the previous year to 67.4% in spite of ongoing efforts to reduce expenses and costs amid a harsh business environment.

Gross profit was down ¥736 million, or 2.1%, from the previous year to ¥34,848 million, and the gross profit margin fell 1.3 percentage points from the previous year to 32.6%.

Selling, general and administrative (SG&A) expenses increased ¥779 million, or 3.4%, and the SG&A expenses-to-net-sales ratio rose by 0.4 percentage point from the previous year to 22.0%.

As a result of these factors, operating income decreased 11.8% from the previous year to ¥11,367 million. Net income attributable to owners of the parent decreased 14.6% year-on-year to ¥7,804 million. Net income per share was ¥129.42.

Assets, Liabilities and Net Assets

Total assets at the end of fiscal 2019 amounted to ¥128,628 million, an increase of ¥6,010 million from the previous fiscal year-end. This was mainly attributable to an increase of ¥4,315 million in cash and bank deposits, an increase of ¥1,320 million in trade receivable and an increase of ¥469 million in tools and furniture.

Total liabilities increased ¥331 million from the end of the previous fiscal year to ¥39,265 million. This increase is due primarily to an increase of ¥959 million in trade payable, an increase of ¥359 million in long-term accounts payable—other and an increase of ¥267 million in liability for retirement benefits despite a decrease of ¥937 million in income tax payable.

Total net assets increased ¥5,679 million from the end of the previous fiscal year to ¥89,363 million attributable mainly to an increase in retained earnings.

Cash Flow

Cash and cash equivalents at the end of fiscal 2019 totaled ¥36,361 million, an increase of ¥4,469 million from the end of the previous fiscal year. Details for each category of cash flows are as follows.

Net cash provided by operating activities

Despite such outflows as an increase in income taxes paid of ¥4,733 million and an increase in trade receivables of ¥1,424 million, such inflows as income before income taxes of ¥11,284 million, adjustment for depreciation and amortization of ¥1,892 million and an increase in trade payables of ¥1,084 million resulted in net cash provided by operating activities of ¥8,478 million compared with ¥1,706 million in the previous fiscal year.

Net cash used in investing activities

Net cash used in investing activities amounted to ¥1,916 million compared with ¥3,423 million in the previous fiscal year, consisting mainly of payments for purchase of property, plant and equipment.

Net cash used in financing activities

Net cash used in financing activities amounted to ¥2,056 million compared with ¥1,631 million in the previous fiscal year, consisting mainly of cash dividends paid.

Outlook for Fiscal 2020

Although the Japanese economy is expected to continue a moderate recovery, the trend of trade issues, uncertainties regarding overseas economic conditions, the impact of fluctuations in financial and capital markets and other factors require close attention.

In the fire protection industry, although the strong business environment is expected to continue, there are ongoing concerns about increases in personnel and materials costs. To address these circumstances, the NOHMI BOSAI Group formulated a new three-year medium-term business plan starting from fiscal 2020 called “Project 2021—Build Strong ‘On-site Capabilities’.” Under the plan, the Group will respond quickly to continually evolving safety and security needs and make efforts to achieve dramatic growth.

For fiscal 2020, we are projecting consolidated net sales of ¥114,000 million, operating income of ¥12,000 million and net income attributable to owners of the parent of ¥8,000 million.

Regarding cash dividends, we plan to declare annual dividends per share of ¥32.00, which include an interim dividend of ¥16.00 per share and a year-end dividend per share of ¥16.00.

Risk Information

The key risks that could have an adverse impact on the NOHMI BOSAI Group’s financial condition and business results are as follows:

(1) Business Environment

The NOHMI BOSAI Group’s businesses are closely associated with the construction industry and public works projects. Accordingly, business trends in these sectors could have an adverse impact on the NOHMI BOSAI Group’s financial condition and business results.

(2) Laws and Regulations

A significant portion of the NOHMI BOSAI Group’s businesses is conducted in conformance with the Japanese Fire Service Law. Accordingly, significant changes in the law could have an adverse impact on the NOHMI BOSAI Group’s financial condition and business results.

(3) Seasonal Variation in Business Results

Business results of the NOHMI BOSAI Group fluctuate significantly by season, whereby there is a tendency for sales to increase in the fourth quarter of the fiscal year.

(4) Credit Risk of Business Partners

Credit risk of business partners could have an adverse impact on the NOHMI BOSAI Group’s financial condition and business results.

(5) Procurement of Raw Materials

Sharp rises in prices of raw materials or supply shortages of certain raw materials could have an adverse impact on the NOHMI BOSAI Group’s financial condition and business results.

(6) Asset Holding Risks

The NOHMI BOSAI Group holds assets such as real estate and securities. Accordingly, a significant drop in the market value of these assets could have an adverse impact on the NOHMI BOSAI Group’s financial condition and business results.

(7) Retirement Benefit Expenses and Liabilities

The NOHMI BOSAI Group’s employee retirement benefit expenses and liabilities are calculated based on expected rates of return on pension assets as well as assumptions upon making actuarial calculations that incorporate discount rates and other factors. Accordingly, a drop in market value of pension assets or significant changes in the assumptions for calculating retirement benefit expenses and liabilities could have an adverse impact on the NOHMI BOSAI Group’s financial condition and business results.

(8) Effects of Natural Disasters

Damage to the NOHMI BOSAI Group’s production and sales facilities as a result of a large-scale natural disaster, including a major earthquake, could have an adverse impact on the NOHMI BOSAI Group’s financial condition and business results.

Consolidated Balance Sheets

NOHMI BOSAI LTD. and Subsidiaries
As of March 31, 2018 and 2019

ASSETS	Millions of Yen		Thousands of U.S. Dollars (Note 1)
	2018	2019	2019
Current Assets:			
Cash and bank deposits (Notes 5 and 12).....	¥ 33,374	¥ 37,689	\$ 339,571
Trade receivables (Notes 12 and 18):			
Notes	8,322	6,705	60,410
Accounts	30,197	33,146	298,640
Unconsolidated subsidiaries and affiliates.....	76	103	928
	38,595	39,954	359,978
Less: Allowance for bad debts	(359)	(398)	(3,586)
	38,236	39,556	356,392
Inventories (Note 8)	15,326	15,256	137,454
Prepaid expenses and other current assets.....	957	828	7,461
Total current assets	87,893	93,329	840,878
Property, Plant and Equipment (Notes 7 and 9):			
Buildings and structures.....	16,436	16,619	149,734
Machinery and equipment	2,489	2,441	21,993
Tools and furniture	8,084	8,553	77,061
	27,009	27,613	248,788
Less: Accumulated depreciation	(14,433)	(15,274)	(137,616)
	12,576	12,339	111,172
Construction in progress	66	55	496
Land.....	7,018	7,066	63,663
Net property, plant and equipment	19,660	19,460	175,331
Intangible Assets:			
Software	1,341	1,334	12,019
Goodwill	55	43	387
Other intangible assets	69	69	622
Total intangible assets	1,465	1,446	13,028
Investments and Other Assets:			
Investments in securities (Notes 6 and 12)	2,570	2,620	23,606
Investments in unconsolidated subsidiaries and affiliates (Note 12)	3,158	3,414	30,760
Long-term loans receivable (Note 12).....	13	5	45
Deferred tax assets (Note 13).....	5,106	5,449	49,095
Other assets (Note 5)	2,809	2,959	26,659
	13,656	14,447	130,165
Less: Allowance for bad debts	(56)	(54)	(487)
Total investments and other assets	13,600	14,393	129,678
Total assets	¥122,618	¥128,628	\$ 1,158,915

See accompanying notes to consolidated financial statements.

LIABILITIES AND NET ASSETS

	Millions of Yen		Thousands of U.S. Dollars (Note 1)
	2018	2019	2019
Current Liabilities:			
Short-term debt (Notes 9 and 12)	¥ 30	¥ 19	\$ 171
Trade payables (Notes 12 and 18):			
Notes	1,532	1,340	12,073
Accounts.....	2,170	2,462	22,182
Electronically recorded obligations	3,240	3,403	30,661
Unconsolidated subsidiaries and affiliates	2,379	3,075	27,705
	9,321	10,280	92,621
Non-trade accounts payable (Note 12)	6,642	6,846	61,681
Advances received on uncompleted construction contracts	4,770	4,328	38,995
Accrued bonuses to employees	3,096	3,155	28,426
Provision for product warranties.....	16	5	45
Provision for warranties for completed construction contracts	46	43	387
Income taxes payable (Note 12)	2,841	1,904	17,155
Provision for losses on construction contracts	859	919	8,280
Other current liabilities.....	1,805	2,063	18,587
	29,426	29,562	266,348
Total current liabilities			
Long-term Liabilities:			
Long-term debt (Note 9 and 12)	328	161	1,450
Long-term accounts payable-other	—	359	3,235
Liability for retirement benefits (Note 10)	7,814	8,081	72,808
Directors' and Audit & Supervisory Board members' retirement benefits.....	602	166	1,496
Provision for product warranties.....	244	164	1,478
Provision for loss on guarantees for construction performance (Note 14).....	—	231	2,081
Other long-term liabilities.....	424	433	3,901
Asset retirement obligations.....	96	108	973
	9,508	9,703	87,422
Total long-term liabilities			
Total liabilities	38,934	39,265	353,770
Contingent liabilities (Note 14)			
Net Assets (Note 15)			
Shareholders' Equity:			
Common stock:			
Authorized: 160,000,000 shares at March 31, 2018 and 2019			
Issued: 60,832,771 shares at March 31, 2018 and 2019	13,302	13,302	119,849
Capital surplus	12,870	12,872	115,974
Retained earnings	55,825	61,696	555,870
Less: Treasury stock, at cost			
533,251 shares and 533,392 shares at March 31, 2018 and 2019, respectively	(279)	(280)	(2,523)
	81,718	87,590	789,170
Total shareholders' equity			
Accumulated Other Comprehensive Income (Note 16):			
Unrealized gains on securities, net of taxes	830	849	7,649
Foreign currency translation adjustments.....	508	354	3,190
Accumulated adjustments for retirement benefits, net of taxes (Note 10).....	(919)	(918)	(8,271)
Total accumulated other comprehensive income	419	285	2,568
Non-controlling interests	1,547	1,488	13,407
	83,684	89,363	805,145
Total net assets			
Total liabilities and net assets	¥122,618	¥128,628	\$ 1,158,915

Consolidated Statements of Income

NOHMI BOSAI LTD. and Subsidiaries

For the years ended March 31, 2017, 2018 and 2019

	Millions of Yen			Thousands of U.S. Dollars (Note 1)
	2017	2018	2019	2019
Net Sales (Note 17)	¥ 95,328	¥105,032	¥106,775	\$ 962,024
Cost of Sales (Note 17)	63,232	69,448	71,927	648,049
Gross profit	32,096	35,584	34,848	313,975
Selling, General and Administrative Expenses (Note 11)	21,906	22,702	23,481	211,560
Operating income	10,190	12,882	11,367	102,415
Other Income (Expenses):				
Interest income	38	32	27	243
Interest expense	(3)	(4)	(7)	(63)
Dividend income	55	53	58	523
Subsidy income	—	60	—	—
Dividend on insurance policies	5	8	6	54
Insurance return	4	10	102	919
Rental revenue	51	49	47	423
Rental expense	(25)	(25)	(25)	(225)
Equity in earnings of affiliates	153	117	113	1,018
Cash discounts	(84)	(101)	(98)	(883)
Foreign exchange gains (losses)	10	(31)	33	297
Commitment fee	(7)	(7)	(7)	(63)
Gain on sales of investments in securities	8	102	21	189
Gain (Loss) on sales/disposals of property, plant and equipment	(21)	89	87	784
Loss on devaluation of investments in securities	(70)	—	(237)	(2,135)
Loss on sales of investments in capital of subsidiaries and affiliates	—	(69)	—	—
Impairment loss on fixed assets (Note 7)	(48)	—	—	—
Loss on liquidation of subsidiaries and affiliates	(30)	(8)	—	—
Provision for loss on guarantees for construction performance	—	—	(231)	(2,081)
Others, net	38	31	28	252
Income before income taxes	74	306	(83)	(748)
	10,264	13,188	11,284	101,667
Income Taxes (Note 13):				
Current	3,560	4,346	3,811	34,336
Deferred	(304)	(319)	(365)	(3,288)
	3,256	4,027	3,446	31,048
Net income	7,008	9,161	7,838	70,619
Net income attributable to non-controlling interests	(65)	(25)	(34)	(306)
Net income attributable to owners of the parent	¥ 6,943	¥ 9,136	¥ 7,804	\$ 70,313
	Yen			U.S. Dollars (Note 1)
Per Share:				
Net income	¥ 115.13	¥ 151.51	¥ 129.42	\$ 1.17
Net assets	1,226.58	1,362.16	1,457.31	13.13
Cash dividends	24.00	28.50	32.00	0.29
Weighted Average Number of Shares Issued (in thousands)	60,300	60,300	60,299	—

See accompanying notes to consolidated financial statements.

Consolidated Statements of Comprehensive Income

NOHMI BOSAI LTD. and Subsidiaries
For the years ended March 31, 2017, 2018 and 2019

	Millions of Yen			Thousands of U.S. Dollars (Note 1)
	2017	2018	2019	2019
Net Income	¥ 7,008	¥ 9,161	¥ 7,838	\$ 70,619
Other Comprehensive Income (Note 16):				
Unrealized gains on securities, net of taxes	142	21	21	189
Foreign currency translation adjustments.....	(306)	121	(240)	(2,162)
Adjustments for retirement benefits, net of taxes.....	344	356	0	0
Share of other comprehensive income of affiliates accounted for under the equity method.....	3	2	(2)	(18)
Total other comprehensive income	183	500	(221)	(1,991)
Comprehensive income.....	¥ 7,191	¥ 9,661	¥ 7,617	\$ 68,628
Total Comprehensive Income Attributable to:				
Owners of the parent.....	¥ 7,253	¥ 9,595	¥ 7,669	\$ 69,096
Non-controlling interests	(62)	66	(52)	(468)

See accompanying notes to consolidated financial statements.

Consolidated Statements of Changes in Net Assets

NOHMI BOSAI LTD. and Subsidiaries

For the years ended March 31, 2017, 2018 and 2019

	Thousands		Millions of Yen									
	Number of shares of common stock	Shareholders' equity					Accumulated other comprehensive income					Total
		Common stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity	Unrealized gains on securities, net of taxes	Foreign currency translation adjustments	Accumulated adjustments for retirement benefits, net of taxes	Total accumulated other comprehensive income	Non-controlling interests	
Balance at March 31, 2016.....	60,832	¥13,302	¥12,880	¥42,479	¥ (279)	¥68,382	¥ 662	¥ 606	¥(1,619)	¥ (351)	¥ 1,597	¥69,628
Cumulative effects of change in accounting policies.....				199		199						199
Restated balance at April 1, 2016	60,832	¥13,302	¥12,880	¥42,678	¥ (279)	¥68,581	¥ 662	¥ 606	¥(1,619)	¥ (351)	¥1,597	¥69,827
Net income attributable to owners of the parent.....				6,943		6,943						6,934
Cash dividends paid				(1,511)		(1,511)						(1,511)
Acquisition of treasury stock					(0)	(0)						(0)
Purchase of shares of consolidated subsidiaries.....			(10)			(10)						(10)
Net changes during the year...	—	—	—	—	—	—	145	(178)	344	311	(111)	200
Total changes of items during the period.....	—	—	(10)	5,432	(0)	5,422	145	(178)	344	311	(111)	5,622
Balance at March 31, 2017.....	60,832	¥13,302	¥12,870	¥48,110	¥ (279)	¥74,003	¥ 807	¥ 428	¥(1,275)	¥ (40)	¥ 1,486	¥75,449
Net income attributable to owners of the parent.....				9,136		9,136						9,136
Cash dividends paid				(1,421)		(1,421)						(1,421)
Acquisition of treasury stock					(0)	(0)						(0)
Net changes during the year	—	—	—	—	—	—	23	80	356	459	61	520
Total changes of items during the period.....	—	—	—	7,715	(0)	7,715	23	80	356	459	61	8,235
Balance at March 31, 2018.....	60,832	¥13,302	¥12,870	¥55,825	¥ (279)	¥81,718	¥ 830	¥ 508	¥ (919)	¥ 419	¥ 1,547	¥83,684
Net income attributable to owners of the parent.....				7,804		7,804						7,804
Cash dividends paid				(1,933)		(1,933)						(1,933)
Acquisition of treasury stock					(1)	(1)						(1)
Purchase of shares of consolidated subsidiaries.....			2			2						2
Net changes during the year	—	—	—	—	—	—	19	(154)	1	(134)	(59)	(193)
Total changes of items during the period.....	—	—	2	5,871	(1)	5,872	19	(154)	1	(134)	(59)	5,679
Balance at March 31, 2019.....	60,832	¥13,302	¥12,872	¥61,696	¥ (280)	¥87,590	¥ 849	¥ 354	¥ (918)	¥ 285	¥ 1,488	¥89,363

	Thousands of U.S. Dollars (Note 1)										
	Shareholders' equity					Accumulated other comprehensive income					Total
	Common stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity	Unrealized gains on securities, net of taxes	Foreign currency translation adjustments	Accumulated adjustments for retirement benefits, net of taxes	Total accumulated other comprehensive income	Non-controlling interests	
Balance at March 31, 2018.....	\$119,849	\$115,956	\$502,973	\$ (2,514)	\$736,264	\$ 7,478	\$ 4,577	\$ (8,280)	\$ 3,775	\$ 13,938	\$753,977
Net income attributable to owners of the parent.....			70,313		70,313						70,313
Cash dividends paid			(17,416)		(17,416)						(17,416)
Acquisition of treasury stock				(9)	(9)						(9)
Purchase of shares of consolidated subsidiaries		18			18						18
Net changes during the year	—	—	—	—	—	171	(1,387)	9	(1,207)	(531)	(1,738)
Total changes of items during the period...	—	18	52,897	(9)	52,906	171	(1,387)	9	(1,207)	(531)	51,168
Balance at March 31, 2019.....	\$119,849	\$115,974	\$555,870	\$ (2,523)	\$789,170	\$ 7,649	\$ 3,190	\$ (8,271)	\$ 2,568	\$ 13,407	\$805,145

See accompanying notes to consolidated financial statements.

Consolidated Statements of Cash Flows

NOHMI BOSAI LTD. and Subsidiaries
For the years ended March 31, 2017, 2018 and 2019

	Millions of Yen			Thousands of U.S. Dollars (Note 1)
	2017	2018	2019	2019
Cash Flows from Operating Activities:				
Income before income taxes	¥ 10,264	¥ 13,188	¥ 11,284	\$ 101,667
Adjustments for:				
Depreciation and amortization	1,397	1,671	1,892	17,047
Impairment loss on fixed assets	48	—	—	—
Amortization of goodwill	—	3	11	99
Increase (decrease) in allowance for bad debts	(1)	(18)	40	360
Increase in liability for retirement benefits	415	273	250	2,252
Increase (decrease) in directors' and Audit & Supervisory Board members' retirement benefits	18	69	(78)	(703)
Increase (decrease) in accrued bonuses	(116)	188	60	541
Decrease in provision for product warranties	(83)	(26)	(90)	(811)
Decrease in provision for demolition costs	(22)	(71)	—	—
Decrease in provision for warranties for completed construction contracts	(4)	(5)	(3)	(27)
Increase in provision for losses on construction contracts	186	219	60	541
Increase in provision for loss on guarantees for construction performance	—	—	231	2,081
Interest and dividend income	(93)	(85)	(85)	(766)
Insurance return	(4)	(10)	(102)	(919)
Interest expenses	3	4	7	63
Equity in earnings of affiliates	(153)	(117)	(113)	(1,018)
Loss (gain) on sales/disposal of property, plant and equipment	21	(89)	(87)	(784)
Loss on devaluation of investments in securities	70	—	237	2,135
Loss on liquidation of subsidiaries and affiliates	30	8	—	—
Loss on sales of investments in capital of subsidiaries and affiliates	—	69	—	—
Gain on sales of investments in securities	(8)	(102)	(21)	(189)
Decrease (increase) in trade receivables	3,472	(8,007)	(1,424)	(12,830)
Increase in inventories	(259)	(1,692)	(17)	(153)
Increase (decrease) in trade payables	(25)	522	1,084	9,767
Increase (decrease) in advances received on uncompleted construction contracts	1,127	56	(442)	(3,982)
Others, net	(15)	212	418	3,766
Subtotal	16,268	6,260	13,112	118,137
Interest and dividend income received	89	81	106	955
Interest expenses paid	(3)	(4)	(7)	(63)
Income taxes paid	(3,822)	(4,631)	(4,733)	(42,644)
Net cash provided by operating activities	12,532	1,706	8,478	76,385
Cash Flows from Investing Activities:				
Decrease (increase) in time deposits	(168)	473	27	243
Payments into long-term deposits	—	—	(81)	(730)
Proceeds from withdrawal of long-term deposits	—	—	81	730
Payments for purchase of property, plant and equipment	(3,338)	(3,871)	(1,781)	(16,046)
Proceeds from sales of property, plant and equipment	38	211	198	1,784
Payments for purchase of investments in securities	(600)	(76)	(391)	(3,523)
Proceeds from sales of investments in securities	9	200	36	324
Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	—	277	—	—
Payments for loans receivable	(22)	(560)	(1)	(9)
Proceeds from loans receivable	54	184	7	63
Proceeds from cancellation of insurance contracts	15	53	179	1,613
Others, net	(198)	(314)	(190)	(1,712)
Net cash used in investing activities	(4,210)	(3,423)	(1,916)	(17,263)
Cash Flows from Financing Activities:				
Net decrease in short-term debt	—	(169)	(30)	(270)
Repayment of long-term debt	—	(6)	(26)	(234)
Repayments of bonds	—	(30)	(61)	(550)
Payments from changes in ownership interests in subsidiaries that do not result in change in scope of consolidation	(53)	—	(0)	(0)
Cash dividends paid	(1,511)	(1,421)	(1,933)	(17,416)
Cash dividends paid to non-controlling shareholders	(5)	(5)	(5)	(45)
Payments for purchase of treasury stock	(0)	(0)	(1)	(9)
Others, net	(1)	(0)	(0)	(0)
Net cash used in financing activities	(1,570)	(1,631)	(2,056)	(18,524)
Effect of exchange rate changes on cash and cash equivalents	(85)	28	(37)	(333)
Net increase (decrease) in cash and cash equivalents	6,667	(3,320)	4,469	40,265
Cash and cash equivalents at beginning of year	28,545	35,212	31,892	287,341
Cash and cash equivalents at end of year (Note 5)	¥ 35,212	¥ 31,892	¥ 36,361	\$ 327,606

See accompanying notes to consolidated financial statements.

Notes to the Consolidated Financial Statements

NOHMI BOSAI LTD. and Subsidiaries
For the years ended March 31, 2017, 2018 and 2019

1. Basis of Presenting the Consolidated Financial Statements

The accompanying consolidated financial statements of NOHMI BOSAI LTD. (the "Company") and its consolidated subsidiaries have been prepared in accordance with the provisions set forth in the Financial Instruments and Exchange Law and its related accounting regulations, and in conformity with accounting principles generally accepted in Japan ("Japanese GAAP"), which are different in certain respects as to application and disclosure requirements of International Financial Reporting Standards.

The accompanying consolidated financial statements have been restructured and translated into English from the consolidated financial statements of the Company prepared in accordance with Japanese GAAP and filed with the appropriate Local Finance Bureau of the Ministry of Finance as required by the Financial Instruments and Exchange Law. Certain supplementary information included in the statutory Japanese language consolidated financial statements, but not required for fair presentation, is not presented in the accompanying consolidated financial statements.

The Company has made necessary adjustments in its consolidation process regarding overseas subsidiaries in accordance with the "Practical Solution on Unification of Accounting Policies Applied to Foreign Subsidiaries for Consolidated Financial Statements" (Accounting Standards Board of Japan ("ASBJ") Practical Issues Task Force ("PITF") No. 18).

The translation of the Japanese yen amounts into U.S. dollars is included solely for the convenience of readers outside Japan, using the prevailing exchange rate at March 31, 2019, which is ¥110.99 to US\$1. The convenience translation should not be construed as representation that the Japanese yen amounts have been, could have been, or could in the future be, converted into U.S. dollars at this or any other rate of exchange.

2. Summary of Significant Accounting Policies

(1) Scope of Consolidation and Elimination

The Company had 24 subsidiaries at March 31, 2018 and 2019.

The consolidated financial statements include the accounts of the Company and 20 subsidiaries at March 31, 2018 and 2019.

The 20 subsidiaries which have been consolidated with the Company at March 31, 2019 are listed as follows:

	Equity ownership percentage
Ichibou Co., Ltd.	73.2%
Kyushu Nohmi Co., Ltd.	100.0%
Chiyoda Service Co., Ltd.	70.0%
NOHMI Engineering Corporation.....	100.0%
Nohmi System Co., Ltd.	100.0%
Iwate Nohmi Co., Ltd.	100.0%
Tohoku Nohmi Co., Ltd.	100.0%
Aomori Nohmi Co., Ltd.	100.0%
NISSIN BOHSAI Co., Ltd.	100.0%
Chiba Nohmi Co., Ltd.	100.0%
Shikoku Nohmi Co., Ltd.	100.0%
Nohmi Techno Engineering Co., Ltd.	100.0%

Akita Nohmi Co., Ltd.	100.0%
Fukushima Nohmi Co., Ltd.	100.0%
Niigata Nohmi Co., Ltd.	100.0%
Hokkaido Nohmi Co., Ltd.	100.0%
Yashima Bosai Setsubi Co., Ltd.	82.0%
System Service Co., Ltd.	100.0%
Nohmi Taiwan Ltd.	96.3%
Shanghai Nohmi Secom Fire Protection Equipment Co., Ltd.	60.0%

The accounts of the remaining 4 unconsolidated subsidiaries at March 31, 2018 and 2019, had insignificant amounts of total assets, net sales, net income (amount equivalent to the company's share) and retained earnings (amount equivalent to the company's share) and therefore those companies have been excluded from consolidation.

(2) Elimination of Intercompany Accounts

For the purposes of preparing the consolidated financial statements, all significant intercompany transactions, account balances and unrealized profits among the Company and its consolidated subsidiaries have been eliminated, and the portion attributable to non-controlling interests is charged/credited to "Non-controlling interests."

The assets and liabilities of acquired consolidated subsidiaries are incorporated into the financial statements at fair value and the difference between net assets at fair value and purchase price at acquisition dates of investments is recorded as goodwill and amortized over a five-year period on a straight-line basis.

(3) Investments in Unconsolidated Subsidiaries and Affiliates

At March 31, 2018 and 2019, the Company had investments in 4 affiliates. Investments in unconsolidated subsidiaries and affiliates are generally accounted for under the equity method. Consolidated income includes the Company's current equity in the net income of affiliates after elimination of intercompany profits.

The equity method is applied to the investments in 1 affiliate out of 4 affiliates in the consolidated financial statements.

However, the remaining 4 unconsolidated subsidiaries and 3 affiliates do not have a material effect on net income (amount equivalent to the company's share) or retained earnings (amount equivalent to the company's share) in the consolidated financial statements. Accordingly, the investments in these 4 unconsolidated subsidiaries and 3 affiliates are carried at cost.

(4) Cash and Cash Equivalents

Cash and cash equivalents in the consolidated statements of cash flows are composed of cash in hand, bank deposits withdrawable on demand and short-term investments with an original maturity of mainly three months or less and which have minor risk of fluctuations in value.

(5) Inventories

Inventories are stated at the lower of cost and net realizable value. The cost is determined by the following methods according to inventory item:

Products and raw materials.....	Weighted-average cost method
Work in progress.....	Individually identified cost method

Cost of construction contracts in progress is stated at cost determined by the individually identified cost method.

(6) Securities

In accordance with Japanese GAAP, securities are classified into four categories as follows:

Trading securities, which are held for the purpose of generating profits on short-term differences in prices, are stated at fair value, with changes in fair value included in net profit or loss for the period in which they arise.

Held-to-maturity debt securities, that the Company and its subsidiaries intend to hold to maturity, are stated at cost after accounting for premium or discount on acquisition, which is amortized over the period to maturity.

Investments in equity securities issued by unconsolidated subsidiaries and affiliates are accounted for under the equity method unless they do not have a material effect on net income or retained earnings in the consolidated financial statements in which case they are carried at cost.

Other securities, for which market quotations are available, are stated at fair value. The differences between the book value and market prices of other securities, net of applicable income taxes, are presented in net assets as a component of accumulated other comprehensive income. If fair value is not available, other securities are stated at moving average cost.

(7) Property, Plant and Equipment

Property, plant and equipment are stated at cost.

Depreciation is computed using the straight-line method over the estimated useful lives of the assets.

The Company and its subsidiaries assess impairment of each group of assets, which are grouped on the basis of managerial accounting and investment decision-making purposes.

(8) Amortization of Intangible Assets

Software for internal use is amortized using the straight-line method over the expected useful lives (5 years).

Other intangible assets are amortized by the straight-line method over the expected useful lives of the respective assets.

Goodwill is amortized over a five-year period on a straight-line basis.

(9) Allowance for Bad Debts

In accordance with Japanese GAAP, future credit losses on receivables are estimated by the following classification of receivables:

Receivables from debtors who are not in serious financial difficulty are called "normal receivables." The allowance for doubtful accounts against normal receivables is estimated by applying the historical credit loss rates, on an appropriate aggregated basis, or on a disaggregated basis by category of similar receivables.

Receivables from debtors who have not gone into bankruptcy, but who are or probably would be in serious financial difficulty if they had to repay debts are called "doubtful receivables." The allowance for doubtful accounts against these doubtful receivables is estimated by first deducting future cash inflows to be generated from foreclosure or guarantors from the recorded receivable amount, and then considering the debtor's financial condition and operating results to determine the

remaining amount.

Receivables from debtors who have either gone into bankruptcy or are substantially insolvent are called "failed receivables." The allowance for doubtful accounts against failed receivables and other similar receivables is estimated as the recorded receivables amount less cash inflows from foreclosures or guarantors.

(10) Provision for Product Warranties

Provision for product warranties has been provided for the cost of warranties on products sold estimated to be incurred subsequent to year-end dates. Provision for product warranties is provided based on past experience.

(11) Provision for Warranties for Completed Construction Contracts

Provision for warranties for completed construction contracts has been provided for the cost of warranties on completed construction contracts estimated to be incurred subsequent to year-end dates. Provision for warranties for completed construction contracts is provided based on past experience.

(12) Provision for Losses on Construction Contracts

Provision for losses on construction contracts is provided at the estimated amount for future losses on construction backlog if those losses are judged to be probable at the balance sheet date and reasonable estimation of the amounts of such losses is possible.

(13) Accounting for Leases

Assets leased under non-cancelable finance lease transactions, except for those that stipulate the transfer of ownership of leased property to the lessee, are depreciated using the straight-line method, whereby the depreciation period is the shorter of either the lease term or the useful life of the asset and the residual value is zero.

(14) Revenue Recognition for Construction Contracts

The percentage-of-completion method is applied to construction contracts, commencing on or after April 1, 2009, whose outcomes are deemed certain at the end of the current fiscal year, and the completed-contract method is applied to other construction contracts. The percentage of costs incurred to the estimated total cost is used for estimating the percentage of completion.

(15) Income Taxes

Income taxes in Japan consist of corporation, enterprise and inhabitant taxes.

Deferred tax assets and liabilities are recognized for future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and operating loss and tax credit carryforwards.

(16) Liability for Retirement Benefits

In calculating projected benefit obligations, the benefit formula basis is used for attributing expected benefits to each fiscal year.

Actuarial gains and losses are amortized using the straight-line method over a period of mainly 10 years from the following fiscal year of occurrence.

Certain consolidated subsidiaries apply a simplified method, which assumes the Company's projected benefit obligations to be equal to the benefits payable assuming the voluntary retirement of all employees at fiscal year-end, in calculating liability for retirement benefits and net pension and employees' severance costs.

(17) Directors' and Audit & Supervisory Board Members' Retirement Benefits

Certain consolidated subsidiaries provide Retirement benefits for directors and Audit & Supervisory Board members for at an amount calculated based upon internal rules at the balance sheet date.

(Additional information)

Abolition of retirement benefits to directors and Audit & Supervisory Board members

At the 74th annual general shareholders' meeting held on June 26, 2018, the Company resolved the payment of retirement benefits in connection with the abolition of retirement benefits to directors and Audit & Supervisory Board members for the period of their services until the abolition. As a result of this resolution, the entire amount of Directors' and Audit & Supervisory Board members' retirement benefits has been reversed and an unpaid amount of ¥359 million (\$3,235 thousand) in connection with the abolition is presented in "Long-term accounts payable—other" in Long-term Liabilities.

Certain domestic consolidated subsidiaries continue providing retirement benefits for directors and Audit & Supervisory Board members for at an amount calculated based upon internal rules at the balance sheet date.

(18) Provision for loss on guarantees for construction performance

Provision for loss on guarantees for construction performance is provided at the estimated amount for future losses on guaranteed performance of power plant construction project in India for which the Company had made a successful bid and transferred to another company.

(19) Research and Development Expenses

Research and development expenses are charged to income as incurred.

(20) Foreign Currency Translation

Receivables and payables denominated in foreign currencies are translated into Japanese yen at the exchange rate prevailing on the respective balance sheet dates, and resulting exchange gains or losses are included in net income or loss for the period.

The balance sheet accounts of foreign subsidiaries are translated into Japanese yen at the rates of exchange in effect at the balance sheet date, except for shareholders' equity accounts, which are translated at the historical rates. Revenue and expense accounts of foreign subsidiaries are translated at average rates of exchange in effect during the year. Resulting translation adjustments are presented in net assets as a component of accumulated other comprehensive income in the consolidated balance sheets.

(21) Net Income and Dividends per Share

Net income per share of common stock is based upon the weighted

average number of shares of common stock outstanding during each year. There are no equity instruments issued that have a dilutive effect on earnings per share. Cash dividends per share shown for each period in the accompanying consolidated statements of income represent dividends declared as applicable to the respective periods.

(22) Reclassification

Certain reclassifications of previously reported amounts have been made to conform with current classifications.

3. Accounting Standard Issued But Not Yet Adopted

Accounting Standard for Revenue Recognition (ASBJ Statement No. 29, issued on March 30, 2018) and Implementation Guidance on Accounting Standard for Revenue Recognition (ASBJ Guidance No. 30 issued, on March 30, 2018)

(a) Overview

The International Accounting Standards Board ("IASB") and Financial Accounting Standards Board of the United States of America ("FASB") jointly developed a comprehensive accounting standard for revenue recognition and issued "Revenue from Contracts with Customers" (IFRS No. 15, issued by IASB and Topic 606, issued by FASB) in May 2014. Considering the situation that IFRS No. 15 has become applicable from fiscal years beginning on and after January 1, 2018 and Topic 606 from fiscal years beginning after December 15, 2017, the ASBJ developed a comprehensive accounting standard for revenue recognition and issued it together with implementation guidance.

The ASBJ's basic policy in developing the accounting standard for revenue recognition was to adopt the basic principles of IFRS No. 15 from the viewpoint of comparability of financial statements which is one of benefits of maintaining consistency with IFRS No. 15, and to add alternative treatments to the extent not to impair comparability in cases where previous practices and other factors in Japan should be considered.

(b) Effective dates

The standard and guidance are expected to be effective from the beginning of the fiscal year ending March 31, 2022.

(c) Impact of the application of the standard and guidance

The effects of the standard and guidance on the consolidated financial statements are currently under evaluation.

4. Change in presentation

The Company and its consolidated subsidiaries adopted the "Partial Amendments to Accounting Standard for Tax Effect Accounting" (ASBJ Statement No. 28, revised on February 16, 2018) (hereinafter "Partial Amendments to Tax Effect Accounting") from the beginning of the year ended March 31, 2019. As a result, deferred tax assets and deferred tax liabilities are presented in "Investments and Other Assets" and "Long-term liabilities," respectively, and certain changes are made to note "13. Income Taxes."

As a result of this change, deferred tax assets of ¥2,398 million classified as “Current Assets” have been included in deferred tax assets (¥5,106 million) in “Investments and Other Assets” as of March 31, 2018.

Certain information is added to note “13. Income Taxes” as described in notes 8 (excluding total amount of valuation allowance) and 9 of explanatory notes to the “Accounting Standard for Tax Effect Accounting” as prescribed in Paragraphs 3 through 5 of the Partial Amendments to Tax Effect Accounting. However, information for the year ended March 31, 2018 is not presented in accordance with the transitional treatment prescribed in Paragraph 7 of the Partial Amendments to Tax Effect Accounting.

5. Cash and Cash Equivalents

Cash and cash equivalents in the consolidated statements of cash flows as of March 31, 2017, 2018 and 2019 consisted of the following:

	Millions of Yen			Thousands of U.S. Dollars
	2017	2018	2019	2019
Cash and bank deposits.....	¥ 36,978	¥ 33,374	¥ 37,689	\$ 339,571
Long-term deposit	167	—	81	730
Total.....	37,145	33,374	37,770	340,301
Time deposits with deposit terms of over three months.....	(1,933)	(1,482)	(1,409)	(12,695)
Cash and cash equivalents.....	¥ 35,212	¥ 31,892	¥ 36,361	\$ 327,606

6. Securities

The following tables summarize the acquisition costs and book value/fair value of securities with available fair values as of March 31, 2018 and 2019.

Available-for-sale securities

Securities with book value exceeding acquisition costs

	Millions of Yen		
	2018		
	Book value/ fair value	Acquisition cost	Difference
Equity securities	¥ 2,135	¥ 1,016	¥ 1,119
	Millions of Yen		
	2019		
	Book value/ fair value	Acquisition cost	Difference
Equity securities	¥ 2,108	¥ 901	¥ 1,207
	Thousands of U.S. Dollars		
	2019		
	Book value/ fair value	Acquisition cost	Difference
Equity securities	\$ 18,993	\$ 8,118	\$ 10,875

Securities with book value not exceeding acquisition cost

	Millions of Yen		
	2018		
	Book value/ fair value	Acquisition cost	Difference
Equity securities	¥ 128	¥ 172	¥ (44)
	Millions of Yen		
	2019		
	Book value/ fair value	Acquisition cost	Difference
Equity securities	¥ 205	¥ 278	¥ (73)
	Thousands of U.S. Dollars		
	2019		
	Book value/ fair value	Acquisition cost	Difference
Equity securities	\$ 1,847	\$ 2,505	\$ (658)

The following tables summarize book value of securities with no available fair values as of March 31, 2018 and 2019.

Available-for-sale securities

	Millions of Yen		Thousands of U.S. Dollars
	2018	2019	2019
Non-listed equity securities.....	¥ 307	¥ 307	\$ 2,766

A summary of other securities sold in the years ended March 31, 2018 and 2019 is shown below:

	Millions of Yen		Thousands of U.S. Dollars
	2018	2019	2019
Total amount of sales	¥ 199	¥ 36	\$ 324
Total amount of gains on sales	¥ 102	¥ 21	\$ 189
Total amount of losses on sales	—	—	—

7. Impairment Loss on Fixed Assets

For the Year Ended March 31, 2017

The Company and its consolidated subsidiaries have recognized impairment losses of ¥48 million for the year ended March 31, 2017:

Use	Location	Category
Idle properties	Shiroi-city, Chiba Prefecture	Land, Buildings and structures

The Company and its consolidated subsidiaries classify assets or asset groups based on each branch office for business properties or based on each individual asset for rental properties and idle properties.

The Company and its consolidated subsidiaries recognized impairment losses amounting to ¥48 million on the idle properties since they are unlikely to be used in the future. The breakdown of impairment losses on the idle properties is land of ¥40 million and buildings and structures of ¥8 million. The recoverable amount was measured by the net realizable value based on disposal value.

8. Inventories

Inventories as of March 31, 2018 and 2019 consisted of the following:

	Millions of Yen		Thousands of U.S. Dollars
	2018	2019	2019
Products	¥ 3,146	¥ 2,991	\$ 26,948
Raw materials	3,603	4,150	37,391
Work in progress.....	1,040	1,095	9,866
Cost of construction contracts in progress	7,537	7,020	63,249
	¥ 15,326	¥ 15,256	\$ 137,454

9. Short-term Debt and Long-term Debt

Short-term debt at March 31, 2019 bore interest at an annual average rate of 1.30% and was represented generally by bank overdrafts and short-term notes maturing at various dates within one year.

It is the normal business custom in Japan for short-term borrowings to be rolled over annually.

Long-term debt at March 31, 2018 and 2019 comprised the following:

	Millions of Yen		Thousands of U.S. Dollars
	2018	2019	2019
Collateralized 1.50% long-term borrowings due in 2022	¥ 83	¥ 38	\$ 342
Unsecured 0.26% domestic standard bonds due in 2021	70	30	270
Unsecured 0.25% domestic standard bonds due in 2021	70	30	270
Unsecured 0.31% domestic standard bonds due in 2023	39	26	235
Unsecured 0.40% domestic standard bonds due in 2024	26	17	153
Unsecured 0.29% domestic standard bonds due in 2022	40	20	180
	328	161	1,450
Less-portion due within one year ...	—	—	—
Total long-term debt	¥ 328	¥ 161	\$ 1,450

The average interest rate of 0.53% as of March 31, 2019 represents the weighted-average rate applicable to the year-end balance.

The annual maturities and the aggregate annual maturities of long-term debt as of March 31, 2019 are as follows:

	Millions of Yen	Thousands of U.S. Dollars
	¥	\$
2020	—	—
2021	80	721
2022	56	504
2023	16	144
2024 and thereafter	9	81
Total	¥ 161	\$ 1,450

As of March 31, 2018, the following assets are pledged as collateral for long-term borrowings:

	Millions of Yen
	¥
Building and structures	13
Land	100
Total	¥ 113

There is no asset pledged as collateral as of March 31, 2019.

10. Accrued Retirement Benefits

The Company and its consolidated subsidiaries provide defined benefit plans, defined contribution plans and lump-sum payment plans. In addition, the Company introduced an advance-payment plan for retirement benefits for the purpose of supporting employees' life plans. In certain circumstances, additional retirement payments, which are not considered to be projected benefit obligations based on actuarial calculation are paid to employees who retire.

The Company and 16 (15 in 2018) consolidated subsidiaries provide lump-sum payment plans, and pension plans that are individually structured by each company as of March 31, 2019.

Certain consolidated subsidiaries apply the simplified method in computing projected benefit obligations.

(a) Defined Benefit Plans

Reconciliation of projected benefit obligations, excluding plans to which the simplified method is applied, at beginning and end of the years is as follows:

	Millions of Yen		Thousands of U.S. Dollars
	2018	2019	2019
Projected benefit obligations at beginning of year	¥ 15,620	¥ 16,007	\$ 144,220
Service costs	809	826	7,442
Interest expenses	63	64	577
Actuarial losses (gains)	46	145	1,307
Retirement benefits paid	(531)	(584)	(5,262)
Projected benefit obligations at end of year	¥ 16,007	¥ 16,458	\$ 148,284

Reconciliation of plan assets, excluding plans to which the simplified method is applied, at beginning and end of the years is as follows:

	Millions of Yen		Thousands of U.S. Dollars
	2018	2019	2019
Plan assets at beginning of year	¥ 7,976	¥ 8,536	\$ 76,908
Expected return on plan assets	199	212	1,910
Actuarial gains (losses)	240	(129)	(1,162)
Employer contributions	484	493	4,442
Retirement benefits paid	(363)	(384)	(3,460)
Plan assets at end of year	¥ 8,536	¥ 8,728	\$ 78,638

Reconciliation of liability for retirement benefits, for which the simplified method is applied, at beginning and end of the years is as follows:

	Millions of Yen		Thousands of U.S. Dollars	
	2018	2019	2019	
Liability for retirement benefits at beginning of year.....	¥ 411	¥ 338	\$ 3,045	
Net pension and employees' severance costs	47	83	747	
Retirement benefits paid	(63)	(39)	(351)	
Employer contributions to the plan.....	(57)	(40)	(360)	
Liability for retirement benefits at end of year.....	¥ 338	¥ 342	\$ 3,081	

Reconciliation of the balances of projected benefit obligations and plan assets to liability for retirement benefits and asset for retirement benefits recorded on the consolidated balance sheets was as follows:

	Millions of Yen		Thousands of U.S. Dollars	
	2018	2019	2019	
Projected benefit obligations (funded)	¥ 11,367	¥ 11,603	\$ 104,541	
Plan assets.....	(9,169)	(9,386)	(84,566)	
	2,198	2,217	19,975	
Projected benefit obligations (unfunded)....	5,611	5,855	52,752	
Total net liability for retirement benefits on the consolidated balance sheets.....	¥ 7,809	¥ 8,072	\$ 72,727	
Liability for retirement benefits.....	¥ 7,814	¥ 8,081	\$ 72,808	
Asset for retirement benefits.....	(5)	(9)	(81)	
Total net liability for retirement benefits on the consolidated balance sheets.....	¥ 7,809	¥ 8,072	\$ 72,727	

The components of net pension and employees' severance costs for the years ended March 31, 2017, 2018 and 2019 were as follows:

	Millions of Yen			Thousands of U.S. Dollars	
	2017	2018	2019	2019	
Service costs	¥ 797	¥ 809	¥ 826	\$ 7,442	
Interest expenses	61	63	64	577	
Expected return on plan assets.....	(185)	(199)	(212)	(1,910)	
Recognized actuarial differences.....	361	319	258	2,325	
Net pension and employees' severance costs calculated using the simplified method	102	47	83	747	
Net periodic benefit costs.....	¥ 1,136	¥ 1,039	¥ 1,019	\$ 9,181	

The components of adjustments for retirement benefits in other comprehensive income (before applicable tax effects) for the years ended March 31, 2017, 2018 and 2019 were as follows:

	Millions of Yen			Thousands of U.S. Dollars	
	2017	2018	2019	2019	
Actuarial losses (gains)	¥ 496	¥ 513	¥ (17)	¥ (153)	
Total	¥ 496	¥ 513	¥ (17)	¥ (153)	

The components of accumulated adjustments for retirement benefits in accumulated other comprehensive income (before applicable tax effects) as of March 31, 2018 and 2019 were as follows:

	Millions of Yen		Thousands of U.S. Dollars	
	2018	2019	2019	
Unrecognized actuarial differences.....	¥ 1,324	¥ 1,340	\$ 12,073	
Total	¥ 1,324	¥ 1,340	\$ 12,073	

Breakdown of plan assets as of March 31, 2018 and 2019 was as follows:

	2018	2019
Equity securities	36%	32%
General accounts	34	34
Bonds	28	32
Other	2	2
Total	100%	100%

Method for determining the long-term expected rate of return on plan assets

The long-term expected rate of return on plan assets is determined considering current and expected distribution of plan assets and long-term rate of return derived from the various components of the plan assets.

Significant assumptions used in determining the projected benefit obligations at March 31, 2017, 2018 and 2019 were as follows:

	2017	2018	2019
Discount rate	Mainly 0.4%	Mainly 0.4%	Mainly 0.4%
Long-term expected rate of return on plan assets	Mainly 2.5%	Mainly 2.5%	Mainly 2.5%

(b) Defined Contribution Plans

The amount contributed to the defined contribution pension plans of consolidated subsidiaries for the years ended March 31, 2017, 2018 and 2019 was ¥11 million, ¥12 million and ¥16 million (\$144 thousand), respectively.

(c) Advance-Payment Plan for Retirement Benefits

The amount paid to the advance-payment plan for retirement benefits for the years ended March 31, 2018 and 2019 was ¥497 million and ¥512 million (\$4,613 thousand), respectively.

11. Research and Development Expenses

Research and development expenses included in selling, general and administrative expenses for the years ended March 31, 2017, 2018 and 2019 were ¥1,782 million, ¥2,064 million and ¥2,268 million (\$20,434 thousand), respectively.

12. Financial Instruments

(a) Policy Related to Financial Instruments

The necessary funds of the Company and its subsidiaries are generated primarily by retained earnings. Cash surplus is invested in low-risk financial instruments. There are no derivative transactions.

(b) Nature, Extent of Risks Arising from, and Risk Management for, Financial Instruments

Receivables such as trade notes and accounts receivable are exposed to customers' credit risk. With respect to receivables, in order to control customers' credit risk, the balance of receivables and payment date of each customer are monitored. Investments in securities comprise equities of customer-related business or capital tie-ups, and are exposed to the issuer's credit risk and market price fluctuation risk. However, investments in securities are managed by monitoring market values and the financial position of issuers on a regular basis.

Long-term loans receivable are loans to employees and are exposed to employees' credit risk. In order to control employees' credit risk, the balance of receivables is regularly monitored based on the internal rules.

The due date of trade payables is within one year. Debt comprises amounts borrowed from banks by affiliates, and bonds issued by affiliates. Current liabilities such as trade payables and non-trade accounts payable, and non-current liabilities such as borrowings and bonds are exposed to the risk of debt default at the payment due date. However, the Company and its consolidated subsidiaries manage such risk through adequate financial planning conducted by respective business administration departments.

(c) Fair Values of Financial Instruments

Fair values of financial instruments are based on the quoted price in active markets. If the quoted price is not available, other rational valuation techniques are used instead. The results of valuation may differ based on the assumptions applied because the valuation techniques include variable factors.

Fair value of financial instruments:

The fair value of financial instruments as of March 31, 2018 and 2019 was as follows:

	Millions of Yen		
	2018		
	Carrying amount	Fair value	Unrecognized gain (loss)
Cash and bank deposits	¥ 33,374	¥ 33,374	¥ —
Trade receivables	38,595	38,595	—
Investments in securities	2,263	2,263	—
Long-term loan receivable	13	13	0
Total	¥ 74,245	¥ 74,245	¥ 0
Trade payables	¥ 9,321	¥ 9,321	¥ —
Short-term debt	30	30	—
Non-trade accounts payable	6,642	6,642	—
Income taxes payable	2,841	2,841	—
Bonds	245	245	(0)
Long-term debt	83	82	(1)
Total	¥ 19,162	¥ 19,161	¥ (1)

	Millions of Yen		
	2019		
	Carrying amount	Fair value	Unrecognized gain (loss)
Cash and bank deposits	¥ 37,689	¥ 37,689	¥ —
Trade receivables	39,954	39,954	—
Investments in securities	2,313	2,313	—
Long-term loan receivable	5	5	—
Total	¥ 79,961	¥ 79,961	¥ —
Trade payables	¥ 10,280	¥ 10,280	¥ —
Short-term debt	19	19	—
Non-trade accounts payable	6,846	6,846	—
Income taxes payable	1,904	1,904	—
Bonds	123	123	(0)
Long-term debt	38	37	(1)
Total	¥ 19,210	¥ 19,209	¥ (1)

	Thousands of U.S. Dollars		
	2019		
	Carrying amount	Fair value	Unrecognized gain (loss)
Cash and bank deposits	\$ 339,571	\$ 339,571	\$ —
Trade receivables	359,978	359,978	—
Investments in securities	20,840	20,840	—
Long-term loan receivable	45	45	—
Total	\$ 720,434	\$ 720,434	\$ —
Trade payables	\$ 92,621	\$ 92,621	\$ —
Short-term debt	171	171	—
Non-trade accounts payable	61,681	61,681	—
Income taxes payable	17,155	17,155	—
Bonds	1,108	1,108	(0)
Long-term debt	342	333	(9)
Total	\$ 173,078	\$ 173,069	\$ (9)

1. Calculation methods of fair value of financial instruments and matters concerning derivative transactions:

Cash and bank deposits and trade receivables

The carrying values of cash and bank deposits and trade receivables approximate fair value because of their short maturities.

Investments in securities

The fair value of investments in securities is measured at the quoted market price. Information of the fair value for the investments in securities by classification is included in Note 6.

Long-term loans receivable

The fair value of long-term loans receivable is its carrying value because it is loan to employees and immaterial in the amount.

Trade payables, short-term debt, non-trade accounts payable and income taxes payable

The carrying values of these liabilities approximate fair value because of their short maturities.

Bonds

The fair value of bonds is determined by discounting the amount of the total principal and interest at the interest rate assumed when new, similar bonds are issued.

Long-term debt

The fair value of long-term debt is determined by discounting the amount of the total principal and interest at the interest rate assumed when new, similar borrowings are made.

2. Financial instruments whose fair value is deemed extremely difficult to determine:

The carrying amount of investments in unconsolidated subsidiaries and affiliates, and other cost method investments that do not have a quoted market price in an active market as of March 31, 2018 and 2019 were ¥3,465 million and ¥3,721 million (\$33,526 thousand), respectively. These investments do not have any market values and a reasonable estimation of fair value is not readily determinable. Therefore, they are excluded from investments in securities in the fair value of financial instruments above.

3. Maturity analysis for financial assets and securities with contractual maturities as of March 31, 2019:

Millions of Yen				
2019				
	Within 1 year	Over 1 year but within 5 years	Over 5 years but within 10 years	Over 10 years
Cash and bank deposits	¥ 37,689	¥ —	¥ —	¥ —
Trade receivables...	39,954	—	—	—
Long-term loans receivable...	—	4	1	—
Total.....	¥ 77,643	¥ 4	¥ 1	¥ —

Thousands of U.S. Dollars				
2019				
	Within 1 year	Over 1 year but within 5 years	Over 5 years but within 10 years	Over 10 years
Cash and bank deposits	\$ 339,571	\$ —	\$ —	\$ —
Trade receivables...	359,978	—	—	—
Long-term loans receivable.....	—	36	9	—
Total.....	\$ 699,549	\$ 36	\$ 9	\$ —

13. Income Taxes

At March 31, 2018 and 2019, significant components of deferred tax assets and liabilities were as follows:

	Millions of Yen		Thousands of U.S. Dollars
	2018	2019	2019
Deferred tax assets:			
Liability for retirement benefits.....	¥ 2,402	¥ 2,494	\$ 22,470
Accrued bonuses	963	971	8,749
Directors' and Audit & Supervisory Board members' retirement benefits.....	191	57	514
Loss on write-off of fixed assets	154	147	1,324
Accrued legal welfare expenses.....	131	132	1,189
Accrued enterprise taxes.....	203	157	1,415
Allowance for bad debts.....	95	105	946
Impairment loss on fixed assets.....	118	118	1,063
Devaluation of inventories.....	187	286	2,577
Provision for losses on construction contracts.....	267	285	2,568
Loss on valuation of shares of subsidiaries and affiliates	173	215	1,937
Provision for loss on guarantee for construction performance	—	71	640
Others	977	1,240	11,172
Subtotal.....	5,861	6,278	56,564
Valuation allowance.....	(447)	(484)	(4,361)
Total.....	¥ 5,414	¥ 5,794	\$ 52,203
Deferred tax liabilities:			
Special depreciation of acquired assets.....	¥ (51)	¥ (51)	\$ (459)
Unrealized gains on securities	(257)	(294)	(2,649)
Total.....	¥ (308)	¥ (345)	\$ (3,108)
Net deferred tax assets.....	¥ 5,106	¥ 5,449	\$ 49,095

Income taxes applicable to the Company and its consolidated domestic subsidiaries consist of corporation, inhabitants' and enterprise taxes. The statutory income tax rate of the Company is approximately 30.9% for the years ended March 31, 2017 and 2018 and 30.6% for the year ended March 31, 2019.

Since the differences between the statutory tax rate and effective tax rate for the fiscal years ended March 31, 2018 and 2019 is less than 5% of the effective tax rate, reconciliations of these two rates are not presented.

14. Contingent Liabilities

The Company and its consolidated subsidiaries were contingently liable for borrowings from financial institutions in the amount of ¥90 and ¥32 million (\$288 thousand), trade notes endorsed for payment to third parties in the ordinary course of business in the amount of ¥54 million and ¥71 million (\$640 thousand) and performance guarantees made for unconsolidated subsidiaries of ¥241 million and ¥119 million (\$1,072 thousand) at March 31, 2018 and 2019, respectively.

The Company made a successful bid as a prime contractor for seven contracts of a power plant construction project from National Thermal Power Construction (hereinafter, "NTPC") in India. Among these contracts, local procurement supply contract and construction, and material handling contract were transferred to Unitech Machines Limited (herein after, "UML") and five contracts are in progress.

Based on the terms of the contracts, the Company owes performance obligations to NTPC as a prime contractor, including contracts transferred to UML. With the financial deterioration of UML, a bank claimed reorganizing procedures to a court in August 2018 and they were accepted.

Currently, all rights were transferred to the bankruptcy trustee and the trustee will determine whether to reorganize or liquidate UML. If it is determined to be liquidated, the Company is obliged to complete the construction because the Company owes performance obligations for the contracts transferred to UML as a prime contractor.

A part of the estimated amount for future losses relating to these contracts is provided as provision for loss on guarantees for construction performance. However, currently it is difficult to reasonably estimate the total amount of loss.

15. Net Assets

Net assets comprise three subsections, which are shareholders' equity, accumulated other comprehensive income and non-controlling interests.

Under Japanese laws and regulations, the entire amount paid for new shares is required to be designated as common stock. However, a company may, by a resolution of the board of directors, designate an amount not exceeding one-half of the price of the new shares as additional paid-in capital which is included in capital surplus.

In cases where dividend distribution of surplus is made, the lesser of an amount equal to 10% of the dividend or the excess, if any, of 25% of common stock over the total of additional paid-in capital and legal reserve must be set aside as additional paid-in capital or legal reserve. Legal reserve is included in retained earnings in the accompanying consolidated balance sheets.

Both appropriations of legal reserve and additional paid-in capital used to eliminate or reduce a deficit generally require a resolution of the shareholders' meeting.

Additional paid-in capital and legal reserve may not be distributed as dividends. All additional paid-in capital and legal reserve may be transferred to other capital surplus and retained earnings, respectively, which are potentially available for dividends.

The maximum amount that the Company can distribute as dividends is calculated based on the non-consolidated financial statements of the Company in accordance with Japanese laws and regulations.

At the annual shareholders' meeting held on June 26, 2019, the distribution of cash dividends amounting to ¥967 million (\$8,712 thousand) was approved. Such appropriations have not been accrued in the consolidated financial statements as of March 31, 2019 since they are recognized in the period in which they are resolved at the annual shareholders' meeting.

a) Dividends paid during the year ended March 31, 2019

The following was approved by the annual shareholders' meeting held on June 26, 2018:

(a) Total dividends	¥967 million (\$8,712 thousand)
(b) Cash dividends per common share	¥16.00 (\$0.14)
(c) Record date	March 31, 2018
(d) Effective date	June 27, 2018

The following was approved by the Board of Directors on November 7, 2018:

(a) Total dividends	¥966 million (\$8,704 thousand)
(b) Cash dividends per common share	¥16.00 (\$0.14)
(c) Record date	September 30, 2018
(d) Effective date	December 5, 2018

b) Dividends to be paid after March 31, 2019 but the record date for the payment belongs to the year ended March 31, 2019

The following was approved by the annual shareholders' meeting held on June 26, 2019:

(a) Total dividends	¥967 million (\$8,712 thousand)
(b) Cash dividends per common share	¥16.00 (\$0.14)
(c) Record date	March 31, 2019
(d) Effective date	June 27, 2019

16. Comprehensive Income

The amount of reclassification adjustments and tax effect relating to other comprehensive income for the years ended March 31, 2017, 2018 and 2019 comprised the following:

	Millions of Yen		Thousands of U.S. Dollars	
	2017	2018	2019	2019
Unrealized gains on securities, net of taxes:				
Increase during the year	¥ 161	¥ 167	¥ 80	\$ 721
Reclassification adjustments	(0)	(102)	(21)	(189)
Amount before tax effect adjustment	161	65	59	532
Tax effect	(19)	(44)	(38)	(343)
Unrealized gains on securities, net of taxes	142	21	21	189
Foreign currency translation adjustments:				
Increase (decrease) during the year	(306)	121	(240)	(2,162)
Adjustments for retirement benefits, net of taxes:				
Increase (decrease) during the year	136	194	(274)	(2,469)
Reclassification adjustments	360	319	257	2,316
Amount before tax effect adjustment	496	513	(17)	(153)
Tax effect	(152)	(157)	17	153
Adjustments for retirement benefits, net of taxes	344	356	0	0
Share of other comprehensive income of affiliates accounted for under the equity method:				
Increase (decrease) during the year	3	2	(2)	(18)
Total other comprehensive income	¥ 183	¥ 500	¥ (221)	\$ (1,991)

17. Segment Information

(a) Summary of reportable segments

The reportable segments of the Company are segments, based on the Company's components, for which separate financial information is available which is regularly reviewed by the Board of Directors for determining resource allocation and performance evaluation.

The Company and its consolidated subsidiaries are mainly involved in fire prevention business and have three reportable segments: "Fire Alarm Systems," "Fire Extinguishing Systems" and "Maintenance Services."

"Fire Alarm Systems" produces, sells and installs automatic fire alarm systems, environmental monitoring systems, hinged fire doors, smoke control systems and other products.

"Fire Extinguishing Systems" produces, sells and installs a variety of sprinkler systems, foam systems and fire protection equipment for industrial plants, road tunnels and other products.

"Maintenance Services" provides maintenance services and inspection services for a wide range of fire protection systems.

(b) Method of measurement for the amount of net sales, income, assets, liabilities and other items for each reportable segment

Accounting policies of each reportable segment are basically consistent with those described in Note 2 "Summary of Significant Accounting Policies." Inter-segment sales and transfers are determined by the current market price.

(c) Information about net sales, income, assets, liabilities and other items of reportable segments

	Millions of Yen							
	2017							
	Reportable segments				Others (Note 1)	Total	Adjustments (Note 2)	Consolidated (Note 3)
	Fire alarm systems	Fire extinguishing systems	Maintenance services	Subtotal				
Net sales:								
Outside customers	¥ 34,333	¥ 31,903	¥ 24,082	¥ 90,318	¥ 5,010	¥ 95,328	¥ —	¥ 95,328
Inter-segment.....	112	91	1	204	196	400	(400)	—
Total	34,445	31,994	24,083	90,522	5,206	95,728	(400)	95,328
Segment income.....	¥ 5,545	¥ 5,639	¥ 4,878	¥ 16,062	¥ 353	¥ 16,415	¥ (6,225)	¥ 10,190
Segment assets	¥ 37,487	¥ 24,126	¥ 12,668	¥ 74,281	¥ 3,839	¥ 78,120	¥ 35,974	¥ 114,094
Other:								
Depreciation	¥ 603	¥ 165	¥ 94	¥ 862	¥ 111	¥ 973	¥ 406	¥ 1,379
Impairment loss.....	¥ —	¥ 48	¥ —	¥ 48	¥ —	¥ 48	¥ —	¥ 48
Affiliates accounted for under the equity method.....	¥ —	¥ 2,180	¥ —	¥ 2,180	¥ —	¥ 2,180	¥ —	¥ 2,180
Increase in property, plant and equipment and intangible assets..	¥ 744	¥ 260	¥ 224	¥ 1,228	¥ 123	¥ 1,351	¥ 2,758	¥ 4,109

Note 1: "Others" represents businesses such as car parking control systems, which are not included in the above reportable segments.

Note 2: (1) ¥(6,225) million included in "Adjustments" for "Segment income" is for total corporate expenses. Corporate expenses are mainly general and administrative expenses and research and development expenses, which cannot be allocated to each reportable segment.

(2) ¥35,974 million included in "Adjustments" for "Segment assets" is for corporate assets. Corporate assets mainly consist of surplus operating funds such as cash, bank deposits, long-term investment funds such as investments in securities, and assets for administrative and R&D departments, which cannot be allocated to each reportable segment.

(3) ¥406 million included in "Adjustments" for "Depreciation" is depreciation for corporate assets.

(4) ¥2,758 million included in "Adjustments" for "Increase in property, plant and equipment and intangible assets" is the increase in corporate assets.

Note 3: Segment income reconciles to operating income disclosed in the accompanying consolidated statements of income.

	Millions of Yen							
	2018							
	Reportable segments				Others (Note 1)	Total	Adjustments (Note 2)	Consolidated (Note 3)
	Fire alarm systems	Fire extinguishing systems	Maintenance services	Subtotal				
Net sales:								
Outside customers	¥ 37,642	¥ 37,328	¥ 24,890	¥ 99,860	¥ 5,172	¥ 105,032	¥ —	¥ 105,032
Inter-segment.....	77	115	1	193	196	389	(389)	—
Total	37,719	37,443	24,891	100,053	5,368	105,421	(389)	105,032
Segment income.....	¥ 6,640	¥ 7,648	¥ 4,987	¥ 19,275	¥ 185	¥ 19,460	¥ (6,578)	¥ 12,882
Segment assets	¥ 38,923	¥ 32,015	¥ 12,628	¥ 83,566	¥ 3,552	¥ 87,118	¥ 35,500	¥ 122,618
Other:								
Depreciation	¥ 591	¥ 152	¥ 82	¥ 825	¥ 129	¥ 954	¥ 694	¥ 1,648
Amortization of goodwill	¥ 3	¥ —	¥ —	¥ 3	¥ —	¥ 3	¥ —	¥ 3
Affiliates accounted for under the equity method.....	¥ —	¥ 2,297	¥ —	¥ 2,297	¥ —	¥ 2,297	¥ —	¥ 2,297
Increase in property, plant and equipment and intangible assets..	¥ 1,830	¥ 363	¥ 108	¥ 2,301	¥ 175	¥ 2,476	¥ 525	¥ 3,001

Note 1: "Others" represents businesses such as car parking control systems, which are not included in the above reportable segments.

Note 2: (1) ¥(6,578) million included in "Adjustments" for "Segment income" is for total corporate expenses. Corporate expenses are mainly general and administrative expenses and research and development expenses, which cannot be allocated to each reportable segment.

(2) ¥35,500 million included in "Adjustments" for "Segment assets" is for corporate assets. Corporate assets mainly consist of surplus operating funds such as cash, bank deposits, long-term investment funds such as investments in securities, and assets for administrative and R&D departments, which cannot be allocated to each reportable segment.

(3) ¥694 million included in "Adjustments" for "Depreciation" is depreciation for corporate assets.

(4) ¥525 million included in "Adjustments" for "Increase in property, plant and equipment and intangible assets" is the increase in corporate assets.

Note 3: Segment income reconciles to operating income disclosed in the accompanying consolidated statements of income.

Millions of Yen								
2019								
	Reportable segments				Others (Note 1)	Total	Adjustments (Note 2)	Consolidated (Note 3)
	Fire alarm systems	Fire extinguishing systems	Maintenance services	Subtotal				
Net sales:								
Outside customers	¥ 38,298	¥ 37,041	¥ 25,830	¥ 101,169	¥ 5,606	¥ 106,775	¥ —	¥ 106,775
Inter-segment.....	81	77	1	159	203	362	(362)	—
Total	38,379	37,118	25,831	101,328	5,809	107,137	(362)	106,775
Segment income.....	¥ 6,912	¥ 5,349	¥ 5,488	¥ 17,749	¥ 319	¥ 18,068	¥ (6,701)	¥ 11,367
Segment assets	¥ 41,148	¥ 34,626	¥ 12,650	¥ 88,424	¥ 4,063	¥ 92,487	¥ 36,141	¥ 128,628
Other:								
Depreciation	¥ 751	¥ 183	¥ 117	¥ 1,051	¥ 155	¥ 1,206	¥ 655	¥ 1,861
Amortization of goodwill	¥ 11	¥ —	¥ —	¥ 11	¥ —	¥ 11	¥ —	¥ 11
Affiliates accounted for under the equity method.....	¥ —	¥ 2,406	¥ —	¥ 2,406	¥ —	¥ 2,406	¥ —	¥ 2,406
Increase in property, plant and equipment and intangible assets..	¥ 1,007	¥ 202	¥ 181	¥ 1,390	¥ 152	¥ 1,542	¥ 228	¥ 1,770

Thousands of U.S. Dollars								
2019								
	Reportable segments				Others (Note 1)	Total	Adjustments (Note 2)	Consolidated (Note 3)
	Fire alarm systems	Fire extinguishing systems	Maintenance services	Subtotal				
Net sales:								
Outside customers	\$ 345,058	\$ 333,733	\$ 232,724	\$ 911,515	\$ 50,509	\$ 962,024	\$ —	\$ 962,024
Inter-segment.....	730	694	9	1,433	1,829	3,262	(3,262)	—
Total	345,788	334,427	232,733	912,948	52,338	965,286	(3,262)	962,024
Segment income.....	\$ 62,276	\$ 48,194	\$ 49,446	\$ 159,916	\$ 2,874	\$ 162,790	\$ (60,375)	\$ 102,415
Segment assets	\$ 370,736	\$ 311,974	\$ 113,974	\$ 796,684	\$ 36,607	\$ 833,291	\$ 325,624	\$ 1,158,915
Other:								
Depreciation	\$ 6,766	\$ 1,649	\$ 1,054	\$ 9,469	\$ 1,397	\$ 10,866	\$ 5,901	\$ 16,767
Amortization of goodwill	\$ 99	\$ —	\$ —	\$ 99	\$ —	\$ 99	\$ —	\$ 99
Affiliates accounted for under the equity method.....	\$ —	\$ 21,678	\$ —	\$ 21,678	\$ —	\$ 21,678	\$ —	\$ 21,678
Increase in property, plant and equipment and intangible assets..	\$ 9,073	\$ 1,820	\$ 1,631	\$ 12,524	\$ 1,369	\$ 13,893	\$ 2,054	\$ 15,947

Note 1: "Others" represents businesses such as car parking control systems, which are not included in the above reportable segments.

Note 2:(1) ¥(6,701) million (\$ (60,375) thousand) included in "Adjustments" for "Segment income" is for total corporate expenses. Corporate expenses are mainly general and administrative expenses and research and development expenses, which cannot be allocated to each reportable segment.

(2) ¥36,141 million (\$325,624 thousand) included in "Adjustments" for "Segment assets" is for corporate assets. Corporate assets mainly consist of surplus operating funds such as cash, bank deposits, long-term investment funds such as investments in securities, and assets for administrative and R&D departments, which cannot be allocated to each reportable segment.

(3) ¥655 million (\$5,901 thousand) included in "Adjustments" for "Depreciation" is depreciation for corporate assets.

(4) ¥228 million (\$2,054 thousand) included in "Adjustments" for "Increase in property, plant and equipment and intangible assets" is the increase in corporate assets.

Note 3: Segment income reconciles to operating income disclosed in the accompanying consolidated statements of income.

Related information

(1) Information about products and services

Information about products and services has been omitted since the classification by products and services is the same as the reportable segments.

(2) Information about geographical areas

(a) Sales

Information about sales by geographical areas has been omitted since sales to outside customers in Japan constituted more than 90% of net sales on the consolidated statements of income.

(b) Property, plant and equipment

Information about property, plant and equipment has been omitted since property, plant and equipment in Japan constituted more than 90% of property, plant and equipment on the consolidated balance sheets.

(3) Information about major customers

Information about major customers has been omitted since there are no outside customers who constituted more than 10% of net sales on the consolidated statements of income.

(4) Information about impairment loss on property, plant and equipment by reportable segment

Information about impairment loss on property, plant and equipment is omitted since the equivalent segment information is disclosed above.

(5) Information about amortization and unamortized balances of goodwill by reportable segment

There were no amortization or unamortized balances of goodwill by reportable segment as of and for the year ended March 31, 2017.

Amortization and unamortized balances of goodwill by reportable segment as of and for the years ended March 31, 2018 and 2019 were as follows:

Millions of Yen								
2018								
Reportable segments								
	Fire alarm systems	Fire extinguishing systems	Maintenance services	Subtotal	Others	Total	Adjustments	Consolidated
Amortization during the year	¥ 3	¥ —	¥ —	¥ 3	¥ —	¥ 3	¥ —	¥ 3
Unamortized balance	¥ 55	¥ —	¥ —	¥ 55	¥ —	¥ 55	¥ —	¥ 55

Millions of Yen								
2019								
Reportable segments								
	Fire alarm systems	Fire extinguishing systems	Maintenance services	Subtotal	Others	Total	Adjustments	Consolidated
Amortization during the year	¥ 11	¥ —	¥ —	¥ 11	¥ —	¥ 11	¥ —	¥ 11
Unamortized balance	¥ 43	¥ —	¥ —	¥ 43	¥ —	¥ 43	¥ —	¥ 43

Thousands of U.S. Dollars								
2019								
Reportable segments								
	Fire alarm systems	Fire extinguishing systems	Maintenance services	Subtotal	Others	Total	Adjustments	Consolidated
Amortization during the year	\$ 99	\$ —	\$ —	\$ 99	\$ —	\$ 99	\$ —	\$ 99
Unamortized balance	\$ 387	\$ —	\$ —	\$ 387	\$ —	\$ 387	\$ —	\$ 387

18. Related Party Information

Material transactions of the Company with related companies and individuals, excluding transactions with consolidated subsidiaries, which are eliminated in the consolidated financial statements, and other than those disclosed elsewhere in these financial statements, as of March 31, 2018 and 2019 and for the years ended March 31, 2017, 2018 and 2019, were as set out below. The terms and conditions of the transactions below are the same as those of arm's-length transactions.

SECOM Co., Ltd.

As of March 31, 2019				Millions of Yen/Thousands of U.S. Dollars				
Paid-in capital	Principal business	Share of voting rights in the Company	Description of the Company's transactions	Volume of transactions made in the year ended March 31			Resulting account balances as at March 31	
				2017	2018	2019	2018	2019
¥66,392 million	Security service	Direct: 50.7% (*) Indirect: 0.1%	Sale of products etc.	¥1,439	¥1,528	¥1,576 (\$14,199)	Trade receivables ¥247	Trade receivables ¥168 (\$1,514)

(*) The Company is a subsidiary of SECOM Co., Ltd.

WATANABE PIPE Co., Ltd.

As of March 31, 2019				Millions of Yen/Thousands of U.S. Dollars				
Paid-in capital	Principal business	Share of voting rights in the Company	Description of the Company's transactions	Volume of transactions made in the year ended March 31			Resulting account balances as at March 31	
				2017	2018	2019	2018	2019
¥10,099 million	Industrial equipment wholesale	— (*)	Sale of products etc.	¥ —	¥ —	¥58 (\$523)	Trade receivables ¥ —	Trade receivables ¥ — (\$ —)

(*) Mr. Hajime Watanabe, who is a director of SECOM Co., Ltd., and his close relatives own majority of voting rights of a company which directly owns 100.0% voting rights of WATANABE PIPE Co., Ltd.

KOATSU Co., Ltd.

As of March 31, 2019					Millions of Yen/Thousands of U.S. Dollars			
Paid-in capital	Principal business	Company's share of voting rights	Share of voting rights in the Company	Description of the Company's transactions	Volume of transactions made in the year ended March 31		Resulting account balances as at March 31	
					2017	2018	2019	2019
¥60 million	Fire extinguishing systems	Direct: 20.8%	Direct: 1.0%	Purchase of raw materials	¥3,056	¥4,487	¥5,216 (\$46,995)	Trade payables ¥908
								Electronically recorded obligations ¥1,336
								Trade payables ¥1,337 (\$12,046)
								Electronically recorded obligations ¥1,630 (\$14,686)



Independent Auditor's Report

To the Board of Directors of NOHMI BOSAI LTD.:

We have audited the accompanying consolidated financial statements of NOHMI BOSAI LTD. and its consolidated subsidiaries, which comprise the consolidated balance sheets as at March 31, 2019 and 2018, the consolidated statements of income, comprehensive income, changes in net assets and cash flows for each of the years in the three-year period ended March 31, 2019, and a summary of significant accounting policies and other explanatory information expressed in Japanese yen.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in Japan, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatements, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in Japan. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, while the objective of the financial statement audit is not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of NOHMI BOSAI LTD. and its consolidated subsidiaries as at March 31, 2019 and 2018, and their financial performance and cash flows for each of the years in the three-year period ended March 31, 2019, in accordance with accounting principles generally accepted in Japan.

Convenience Translation

The U.S. dollar amounts in the accompanying consolidated financial statements with respect to the year ended March 31, 2019 are presented solely for convenience. Our audit also included the translation of yen amounts into U.S. dollar amounts and, in our opinion, such translation has been made on the basis described in Note 1 to the consolidated financial statements.

KPMG AZSA LLC

KPMG AZSA LLC

June 26, 2019

Tokyo, Japan

KPMG AZSA LLC, a limited liability audit corporation incorporated under the Japanese Certified Public Accountants Law and a member firm of the KPMG network of independent member firms affiliated with KPMG International Cooperative ("KPMG International"), a Swiss entity.

Fiscal Year

Ending March 31

Annual Stockholders' Meeting

The annual meeting of the Company's stockholders is normally held in June of each year in Tokyo, Japan.

Stock Exchange Listing

First Section, Tokyo Stock Exchange

Transfer Agent

Sumitomo Mitsui Trust Bank, Limited
4-1, Marunouchi 1-chome, Chiyoda-ku, Tokyo 100-8233, Japan

Paid-in Capital

¥13,302,282,161

Number of Shares Issued

60,832,771

Distribution of Stockholders and Shares

	Number of Stockholders	Number of Shares Held (Hundreds)	Percentage of Total Shares in Issue (%)
Japanese national and regional governmental bodies	—	—	—
Japanese financial institutions	31	96,208	15.82
Japanese securities companies	32	2,704	0.44
Other Japanese corporations.....	201	349,987	57.55
Japanese individuals and others	3,395	102,537	16.87
Foreign institutions and individuals.....	139	52,589	8.65
Treasury stocks.....	1	4,098	0.67
Total	3,799	608,123	100.00

Major Stockholders

	Number of Shares Held (Thousands)	Percentage of Total Shares in Issue (%)*
SECOM Co., Ltd.	30,598	50.64
Shareholding Commission of NOHMI BOSAI Distributors.....	2,093	3.46
Shareholding Commission of NOHMI BOSAI Partners	1,628	2.70
The Master Trust Bank of Japan, Ltd. (Trust Account).....	1,317	2.18
Japan Trustee Services Bank, Ltd. (Trust Account)	1,283	2.12
SSBTC CLIENT OMNIBUS ACCOUNT	1,002	1.66
MUFG Bank, Ltd.	1,000	1.66
Shareholding Commission of NOHMI BOSAI Employees	893	1.48
Fuji Electric Co., Ltd.	868	1.44
Sumitomo Mitsui Banking Corporation	765	1.27

*The percentage of total shares in issue is calculated after deducting treasury stocks.



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